

Appendix A: Medium-Term Financial Strategy 2025/26 to 2029/30

	2025/26 to 2029/30																							
	2025/26						2026/27					2027/28				2028/29				2029/30				
	Budget	Virements	Inflation & Demographic Growth	Other Base Budget Adjustments	Savings	Estimate	Inflation & Demographic Growth	Other Base Budget Adjustments	Savings	Estimate	Inflation & Demographic Growth	Other Base Budget Adjustments	Savings	Estimate	Inflation & Demographic Growth	Other Base Budget Adjustments	Savings	Estimate	Inflation & Demographic Growth	Other Base Budget Adjustments	Savings	Estimate		
£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m		
Adult Social Care	57,067	(0.091)	7,759	(4,530)	(1,601)	58,603	5,538	(0.600)	0.000	63,541	6,049	(0.025)	0.000	69,565	6,593	(0.365)	0.000	75,793	7,170	0.000	0.000	82,963		
Chief Executive's Directorate	0.052	0.000	0.000	0.000	0.000	0.052	0.000	0.000	0.052	0.000	0.000	0.000	0.052	0.000	0.000	0.000	0.052	0.000	0.000	0.000	0.052			
Children and Young People	81,854	(1,297)	0.630	(1,482)	(0.212)	79,493	0.630	(1,393)	(0.165)	78,565	0.630	(0.050)	0.000	79,145	0.740	(0.050)	0.000	79,835	0.740	(0.050)	0.000	80,525		
Communities, Strategy and Change	13,860	(0.026)	0.000	0.060	(0.803)	13,091	0.000	(0.025)	(0.088)	12,978	0.000	0.000	0.000	12,978	0.000	0.000	0.000	12,978	0.000	0.000	0.000	12,978		
Community Wealth Building	17,655	0.000	0.000	(0.075)	(0.069)	17,511	0.000	(0.290)	0.000	17,221	0.000	0.000	0.000	17,221	0.000	0.000	0.000	17,221	0.000	0.000	0.000	17,221		
Environment and Climate Change	(10,042)	(1,303)	0.500	(0.721)	(0.498)	(12,064)	0.500	0.000	(0.081)	(11,645)	0.500	0.000	0.000	(11,145)	0.500	0.000	0.000	(10,645)	0.500	0.000	0.000	(10,145)		
Homes & Neighbourhoods	13,081	0.000	2,802	0.630	(0.090)	16,423	2,575	(0.023)	0.000	18,975	0.629	(0.065)	0.000	19,539	0.670	0.000	0.000	20,209	0.690	0.000	0.000	20,899		
Public Health (net nil as wholly grant funded)	0.000	0.000	0.000	(1,097)	(0.060)	(1,157)	0.000	0.000	0.000	(1,157)	0.000	0.000	0.000	(1,157)	0.000	0.000	0.000	(1,157)	0.000	0.000	0.000	(1,157)		
Resources	33,007	0.973	0.193	(1,063)	(1,063)	33,723	0.226	(0.400)	(1,270)	32,279	0.281	0.000	0.000	32,560	0.000	0.000	0.000	32,560	0.000	0.000	0.000	32,560		
Central Costs	53,172	2,407	20,805	4,948	0.000	81,233	17,478	(4,636)	0.000	94,073	16,532	(0.153)	0.000	110,442	15,445	(0.120)	0.000	125,767	15,481	0.000	0.000	141,248		
NET COST OF SERVICES	259,705	0.664	32,689	(1,753)	(4,396)	286,909	26,947	(7,369)	(1,604)	304,883	24,621	(0,303)	0.000	329,200	23,948	(0,535)	0.000	352,614	24,581	(0,050)	0.000	377,144		
General Contingency	5,000					5,000				5,000				5,000				5,000				5,000		
Additional contingency for known service pressures	3,596			6.053		9,649	3.000			12,649	3.000			15,649	3.000			18,649	3.000			21,649		
Transfer to/(from) Earmarked Reserves	7,652			(4,839)		2,813				2,813				2,813				2,813				2,813		
Transfer to/(from) General Balances	0.000			0.000		0.000				0.000				0.000				0.000				0.000		
New Homes Bonus Grant	(0.697)			(0.195)		(0.892)				(0.892)				(0.892)				(0.892)				(0.892)		
Council Tax Cost of Collection Allowance	0.000	(0.664)		0.000		(0.664)				(0.664)				(0.664)				(0.664)				(0.664)		
Services Grant	(0.595)			0.000		(0.595)				(0.595)				(0.595)				(0.595)				(0.595)		
NET BUDGET REQUIREMENT	274,661	0.000	32,689	(0,734)	(4,396)	302,220	29,947	(7,369)	(1,604)	323,194	27,621	(0,303)	0.000	350,512	26,948	(0,535)	0.000	376,925	27,581	(0,050)	0.000	404,456		
Revenue Support Grant	(30,412)					(30,412)				(30,412)				(30,412)				(30,412)				(30,412)		
Business Rates Baseline	(82,453)					(82,453)				(82,453)				(82,453)				(82,453)				(82,453)		
(Top-up)/Tariff	(10,636)					(10,636)				(10,636)				(10,636)				(10,636)				(10,636)		
SETTLEMENT FUNDING ASSESSMENT	(123,501)	0.000	0.000	0.000	0.000	(123,501)	0.000	0.000	0.000	(123,501)	0.000	0.000	0.000	(123,501)	0.000	0.000	0.000	(123,501)	0.000	0.000	0.000	(123,501)		
Additional business rates related income	(28,100)					(28,100)				(28,100)				(28,100)				(28,100)				(28,100)		
Collection Fund (Surplus)/Deficit:																								
- Business Rates	(7,187)			7,187		0.000				0.000				0.000				0.000				0.000		
- Council Tax	2,348			(2,348)		0.000				0.000				0.000				0.000				0.000		
COUNCIL TAX REQUIREMENT	118,221	0.000	32,689	4,105	(4,396)	150,619	29,947	(7,369)	(1,604)	171,593	27,621	(0,303)	0.000	198,911	26,948	(0,535)	0.000	225,324	27,581	(0,050)	0.000	252,855		