



**Resources Department  
Town Hall, Upper Street, London, N1 2UD**

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## **AGENDA FOR THE ENVIRONMENT AND REGENERATION SCRUTINY COMMITTEE**

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Members of the Environment and Regeneration Scrutiny Committee are summoned to a meeting, which will be held in Council Chamber, Town Hall, Upper Street, N1 2UD on **15 July 2021 at 7.30 pm.**

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Despatched : 7 July 2021

### Membership

Councillor Tricia Clarke (Chair)  
Councillor Gary Heather (Vice-Chair)  
Councillor Santiago Bell-Bradford  
Councillor Clare Jeapes  
Councillor Roulin Khondoker  
Councillor Gulcin Ozdemir  
Councillor Caroline Russell  
Councillor Kadeema Woodbyrne  
Councillor Angelo Weekes

### Substitute Members

Councillor Sara Hyde  
Councillor Anjna Khurana  
Councillor Dave Poyser  
Councillor Toby North  
Councillor John Woolf

**Quorum is 4 members of the Committee**



**A. Formal Matters** **Pages**

1. Apologies for Absence
2. Declarations of Substitute Members
3. Declarations of Interests

If you have a **Disclosable Pecuniary Interest\*** in an item of business:

- if it is not yet on the council's register, you **must** declare both the existence and details of it at the start of the meeting or when it becomes apparent;
- you may **choose** to declare a Disclosable Pecuniary Interest that is already in the register in the interests of openness and transparency.

In both the above cases, you **must** leave the room without participating in discussion of the item.

If you have a **personal** interest in an item of business **and** you intend to speak or vote on the item you **must** declare both the existence and details of it at the start of the meeting or when it becomes apparent but you **may** participate in the discussion and vote on the item.

- \*(a) Employment, etc** - Any employment, office, trade, profession or vocation carried on for profit or gain.
- (b) Sponsorship** - Any payment or other financial benefit in respect of your expenses in carrying out duties as a member, or of your election; including from a trade union.
- (c) Contracts** - Any current contract for goods, services or works, between you or your partner (or a body in which one of you has a beneficial interest) and the council.
- (d) Land** - Any beneficial interest in land which is within the council's area.
- (e) Licences**- Any licence to occupy land in the council's area for a month or longer.
- (f) Corporate tenancies** - Any tenancy between the council and a body in which you or your partner have a beneficial interest.
- (g) Securities** - Any beneficial interest in securities of a body which has a place of business or land in the council's area, if the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body or of any one class of its issued share capital.

This applies to **all** members present at the meeting.

4. Minutes of Previous Meeting 1 - 8
5. Chair's Report
6. Order of Business

7. Public Questions

**B. Items for Decision/Discussion** **Pages**

- |    |  |         |
|----|--|---------|
| 1. | Scrutiny Review: Net Zero Carbon Programme- Housing (Council, Private Owner Occupied and Rented Housing) | 9 - 22  |
| 2. | Work Programme 2021/22   | 23 - 24 |

**C. Urgent non-exempt items (if any)**

Any non-exempt items which the Chair agrees should be considered urgent by reason of special circumstances. The reasons for urgency will be agreed by the Chair and recorded in the minutes.

**D. Exclusion of press and public**

To consider whether, in view of the nature of the remaining items on the agenda, it is likely to involve the disclosure of exempt or confidential information within the terms of the Access to Information Procedure Rules in the Constitution and, if so, whether to exclude the press and public during discussion thereof.

**E. Confidential/exempt items** **Pages**

**F. Urgent exempt items (if any)**

Any exempt items which the Chair agrees should be considered urgently by reason of special circumstances. The reasons for urgency will be agreed by the Chair and recorded in the minutes.

The next meeting of the Environment and Regeneration Scrutiny Committee will be on  
14 September 2021

## **WEBCASTING NOTICE**

This meeting will be filmed by the Council for live and/or subsequent broadcast on the Council's website. The whole of the meeting will be filmed, except where there are confidential or exempt items, and the footage will be on the website for 12 months. A copy of it will also be retained in accordance with the Council's data retention policy.

If you participate in the meeting you will be deemed by the Council to have consented to being filmed. By entering the Council Chamber you are also consenting to being filmed and to the possible use of those images and sound recordings for webcasting and/or training purposes. If you do not wish to have your image captured you should sit in the public gallery area, overlooking the Chamber.

In addition, the Council is obliged by law to allow members of the public to take photographs, film, audio-record, and report on the proceedings at public meetings. The Council will only seek to prevent this should it be undertaken in a disruptive or otherwise inappropriate manner.

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London Borough of Islington

## **Environment and Regeneration Scrutiny Committee - 8 June 2021**

Minutes of the meeting of the Environment and Regeneration Scrutiny Committee held at Town Hall on 8 June 2021 at 7.00 pm.

**Present:**      **Councillors:**      Clarke (Chair), Heather (Vice-Chair), Bell-Bradford, Jeapes, Khondoker, Ozdemir, Russell and Weekes

### **Councillor Tricia Clarke in the Chair**

**459      APOLOGIES FOR ABSENCE (Item 1)**

None

**460      DECLARATIONS OF SUBSTITUTE MEMBERS (Item 2)**

None

**461      DECLARATIONS OF INTEREST (Item 3)**

None

**462      MINUTES OF PREVIOUS MEETING (Item 4)**

**RESOLVED:**

That the minutes of the meeting of the Committee held on 27 April 2021 be confirmed and the Chair be authorised to sign them

**463      CHAIR'S REPORT (Item 5)**

The Chair stated that the Committee would be formulating an informal working group in order to look at waste and the renewal of the North London Waste Authority Incinerator. Councillors Clarke, Jeapes, Weekes, Ozdemir and Khondoker indicated a willingness to serve on the working group. The Chair stated that it was intended to report back later in the year to the Committee

The Chair also referred to the recent High Court decision regarding Ocado's proposal to have a delivery hub next to Yerbury school, that this was an example of the Council and community working in partnership, that the council took a huge financial risk but won as the high court upheld the council's decision to revoke the certificate of lawfulness and block Ocado's proposal.

**464      ORDER OF BUSINESS (Item 6)**

The Chair stated that the order of business would be as per the agenda.

**465      PUBLIC QUESTIONS (Item 7)**

The Chair stated that the meeting was being webcast and due to Covid restrictions in the meeting room, public questions should be e mailed to the Chair or the Clerk following the meeting

**466** **MEMBERSHIP, TERMS OF REFERENCE AND DATES OF MEETINGS (Item 8)**  
**RESOLVED:**

That the membership and terms of reference be noted

**467** **QUARTER 4 PERFORMANCE INDICATOR REPORTS 2020/21 - EMPLOYMENT AND SKILLS (Item B1)**

Councillors Asima Shaikh, Executive Member for Economic Development and Councillor O'Halloran, Executive Member Community Development were present for consideration of this item, and the following main points were made –

- An extremely challenging year due to Covid for the local economy, and there had been a need to support residents and businesses
- Meeting was advised of the impact of Covid on businesses with the result that a number of targets for Performance Indicators have had to be revised, however the Executive Member indicated that despite this performances have exceeded expectations, and that by next year, targets would return to pre-Covid levels
- The type of support provided to both businesses and residents have had to be changed from what was provided previously in light of Covid
- There is a recognition that going forward there is a need to emphasise social value in workspaces
- During Covid the Council has had to administer grants to businesses which has involved setting up new systems to enable this
- Meeting was advised that Adult Community Learning has adapted to also provide online classes and detailed information on those taking part would be available at the end of July
- Libraries service has also been functioning during the pandemic, especially, Home and Education Library Services. Libraries have also provided new online services alongside building based provision.
- In response to a question it was stated that tracking of residents obtaining jobs and continuing to retain them could be made available in future reports.
- In response to the issue of a significant increase in residents signing on at Job Centres in the borough and what action staff were taking to assist residents obtain work, meeting was advised that the Council's iWork Service and its Islington Working Partnership have been assisting residents Online and by telephone.
- There is an acknowledgement that the labour market is reconfiguring itself in light of COVID, that there will be job opportunities particularly in the health and care and technology sector, and support was being targeted to residents.
- 1:1 support was also being provided through a blended service, and retraining needs of residents is being considered.
- On the issue of better performance by external employers regarding apprenticeships in comparison to the Council itself, members were advised

that work is taking place, led by Human Resources to establish an Early Careers offer, which includes apprenticeships. However other measures such as Kickstart work placements was also being employed in the interim.

- It was acknowledged that in light of the ongoing situation, post Covid would be challenging for many businesses and it is anticipated that some will cease trading and a recognition that there is a need to rebalance the local economy and protect Central Activity zones

**RESOLVED:**

That the report be noted and the Committee receive a report on the latest position on Council apprenticeships at a future date

The Chair thanked Councillors Shaikh and O'Halloran for attending.

468

**QUARTER 4 PERFORMANCE INDICATOR REPORTS 2020/21 - PLACE AND ENVIRONMENT (Item B2)**

Councillor Rowena Champion was present, and outlined the report following which the following main points were made –

- Welcomed the reduction in those residents killed or seriously injured in road traffic incidents
- A member enquired on the increase in fly tipping during lockdown, noting in particular the incidents in Finsbury Park Ward where bins had been removed and fly tipping had occurred. In response there was an acknowledgement that there is a need to target in notable areas where fly tipping occurs and ensure perpetrators are caught and prosecuted. Officer acknowledged that although it can be difficult to identify those involved in fly tipping, however officers in such instances have taken speedy action to have it removed.
- In response to a question about secure cycle parking roll out and the occupancy rate it was stated that the information would be circulated to committee members after the meeting
- In response to a question about specific performances or the progress of the various themes of the Net Zero Carbon programme it was stated that a strategy would be published later in the year, and that a new suite of performance indicators was being prepared and these would provided to the Committee at a future date when available
- Noted that reductions in emissions from the Council vehicle fleet, and non-essential housing repairs had taken place during lockdown, and that in future Council estates would move towards 100% Green Energy. There is a need to ensure education takes place amongst residents and businesses to achieve Net Zero Carbon
- Members were advised that work is taking place on a cross London basis to respond to the Government consultation document on reducing carbon emissions

**RESOLVED:**

That the report be noted

The Chair thanked Councillor Champion for attending

469 **NET ZERO CARBON PROGRAMME - ENGAGEMENT AND COMMUNICATION**  
**- PRESENTATION (Item B3)**

Keith Townsend, Corporate Director Environment and Seth Brook, Strategic Communication Lead gave a presentation to the Committee, A copy of which is interleaved.

During consideration of the presentation the following main points were made-

- Meeting was reminded that although 4% of the borough's carbon emissions are generated by the Council, 9% by Council boilers and housing stock, and 91% are generated by other activities, residents, businesses and borough partner organisations must all play their part in changing behaviours. It was noted that the Council must continue its efforts to reduce its own emissions and lead by example, hence the need for a long term engagement programme to change behaviours by all stakeholders.
- The Officer advised that the purpose of the workstream is to raise awareness, provide stakeholders with opportunities to shape interventions for behaviour change, co-design Council's approach to community owned/led action, work with partners to create best practice and lead by example, work regionally to influence Government policy and regulations
- In the next 12 months, the workstream will have in place engagement strategies to change behaviours, implement the communications plan to promote projects and policies that will contribute to net zero carbon. It will also deliver key note projects by developing and agreeing a collaborative plan with Fairer Together Partnership and Islington Sustainable Energy Partnership and influence development of London wide Net Zero Carbon ( NZC) propositions by working regionally with partners
- Meeting was informed of some progress to date of its engagement and Behaviour change, by hosting an annual E&R scrutiny meeting with stakeholders, commissioned a specialist agency to develop the external engagement strategy and narrative and have started its engagement project with staff, unions and councillors
- The Net Zero Carbon communications forward plan sets out opportunities to communicate NZC policies and projects. Numerous opportunities have been identified which will allow the Council to align and harness regional and national communications opportunities e.g. Clean Air Day, London Climate Action week, COP26
- Members were advised that the communications team will help develop and launch keynote Council projects over the next 12 months to help audiences reduce their carbon emissions, and a new website will be in place to enable residents and stakeholders to make climate declarations and access NZC information and services provided by the Council and its partners. Develop and launch a resident and business audit scheme



- Meeting was advised of the importance of working with partners such as Health via the Fairness Together partnership, and Transport
- Members were also informed of emerging areas for collaboration with Islington Sustainable Partnership in areas of Governance, Engagement and Communications and skills and resources
- In addition meeting was informed that there is room for Sub – regional and regional collaboration, noting the London Climate Change programme, UK Cities Climate Investment Commission Investment Portfolio etc
- In terms of challenges, meeting was advised about the risk of a lack of internal engagement, apathy and unwillingness to change, failure to successfully consult residents on decisions that affect their lives.
- Meeting was informed that there will be opportunities to use NZC case studies to show how the Council are making Islington a fairer place for everyone, that the Council will deploy exciting engagement activities and will pioneer behaviour change insights, build trust and goodwill, build a coalition of supportive local advocates, champion the progress of the Council and its partners, use innovative projects and work in the London wide programme to position Islington as an exemplar amongst professional networks
- A Member suggested that in order for Council to achieve its Net Zero Carbon 2030 target, there is need for a huge drive in order to engage businesses, especially with those based in the south of the borough to reduce emissions. It was stated that a Business Net Carbon Zero summit would be beneficial and that such a summit should attract businesses and residents who did not normally get engaged in Net Zero Carbon discussions, as well as those that do, the recognition of the need to broaden the audience
- There is an acknowledgement that regional working is paramount especially as it would have more impact, that there is a need for both systemic and behavioural change in order to meet Net Zero Carbon 2030 targets, and to communicate the scale of change that is needed
- Achieving the aims of Net Zero Carbon huge investment is required across London in conjunction with an effective communications strategy. It was also suggested that at local level a municipal investment bond strategy will be formulated to encourage and enable residents to invest in carbon reduction measures
- In terms of communication, it is important to recognise that an effective strategy should take cognisance of multi-lingual language so as to ensure that any communication is targeted to reach all sections of the community
- Reference was made to Bunhill 2, that there were more sites in the borough where similar developments could take place. It was stated that consideration was being given to localised heat pumps, electric vehicle charging points and other energy streams, and work was taking place with the private sector on such initiatives

The Chair thanked Keith Townsend and Seth Brook for attending

Keith Townsend, Corporate Director, Environment and Regeneration and Timi Ashaye, Net Zero Carbon Programme Lead gave a presentation to the Committee thereon, copy interleaved

During consideration of the presentation the following main points were made-

- It was noted that progress would be reported on a quarterly basis
- A budget of £700k pa has been secured to support the delivery of the Net Zero Carbon strategy over the next 3 years. Council is in the process of securing £3m of additional programme funding through Carbon Offset Fund
- Meeting was advised that by securing the budget for engagement and communications, it has been able to recruit a dedicated communications officer. Also council has completed first phase of work with University College of London to develop a road map for how council will achieve net zero carbon emissions on Council's housing stock
- Council is in process of securing approval for key strategy document on decarbonising its New Build Homes. It is delivering on major transport priority areas, increasing the number of electric vehicles within the Council's fleet, trials have been completed on its seven low traffic neighbourhoods and now has 35 school streets covering 36 schools.
- Meeting was advised that it is identifying and developing new opportunities for green jobs and skills, and that the new local SPD will strengthen existing policies to reduce carbon emissions for development proposals
- Generally in terms of performances of the various themes of the strategy, 85% of commitments have either been completed or are on track to be delivered within the original timescale
- Committee noted progress on strategy commitments that are due before and up to March 2021 on buildings, homes and infrastructure, Transport, Sustainable and affordable energy, Green economy, natural environment, waste reduction and recycling, Planning and Engagement and Communications
- Members were informed that opportunities with regards to achieving Net Zero Carbon emission with new housing developments is taking place on the Holloway prison site.
- Reference was made to the details of incentives for use of cargo bikes to businesses and residents and it was stated that this information could be provided to Members
- In response to a question it was stated that resources available for the engagement strategy would be available in July and these could be circulated
- A Member referred to the greenspaces/trees on Council estates and that more work is needed to look at this with housing staff. It was stated that Environment and Regeneration officers were working with their counterparts in Housing in this regard
- Reference was made to work taking place on the walkways at Andover Estate, that excellent work had taken place to ensure appropriate greening by the use of tree canopies and greening

**RESOLVED:**

That the report be noted and details be circulated to Members in relation to the issues raised above on cargo bikes and resources that would be available for the engagement strategy

The Chair thanked Keith Townsend and Timi Ashaye for attending

**471 WORK PROGRAMME 2021/22 (Item B5)**

**RESOLVED:**

That the work programme be noted and an additional item be added on GLL Leisure at the September meeting of the Committee, and an item on Waste and North London Heat and Power Plant at the November meeting

The meeting ended at 9.30 p.m.

**CHAIR**

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Together we can make  
Islington net zero carbon  
by 2030



ISLINGTON

# Environment and Regeneration Scrutiny Committee

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**Net Zero Carbon Programme**  
Residential Homes

**July 2021**

Agenda Item B1

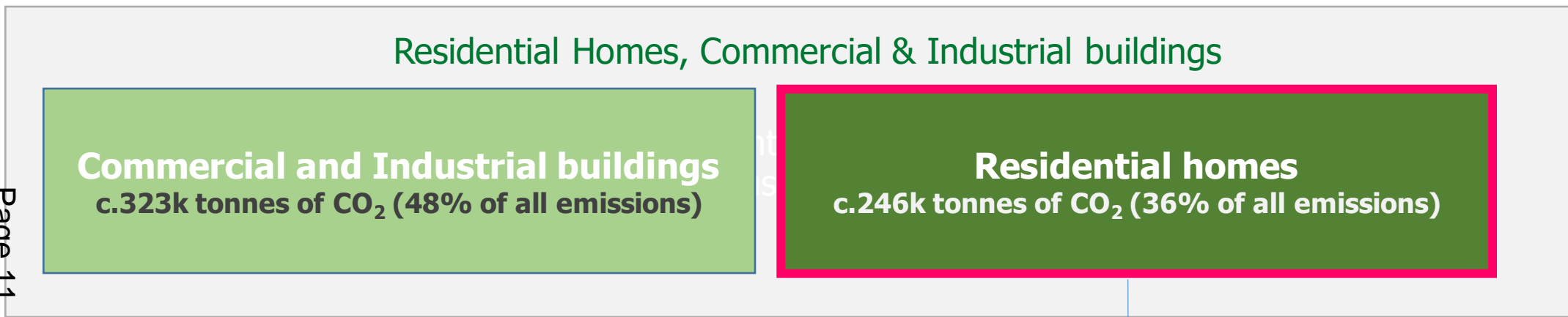


## Sections

- 1. Scope** – What we are focusing on today
- 2. The challenge** – What we are trying to address
- 3. Our objectives** – How we will address the challenge
- 4. Deliverables** – What we have achieved so far, and what we want to achieve in the next 12 months
- 5. Empowering, engaging and influencing others to achieve Net Zero**
- 6. Other opportunities**

# 1. Scope

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## 2. The challenge

### Reducing carbon emissions from residential buildings which consist of:

- **172,324** tonnes from gas (70%),
- **72,434** tonnes from electricity (29%)
- **1,726** tonnes from 'other' fuels (1%)

### Mitigating fuel poverty:

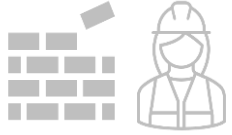
- **Lower** energy efficiency of a home drives increase in fuel cost
- Approximately **9,300** Islington households in fuel poverty (2017 data)



### 3. Our objectives

To **reduce** carbon emissions from our buildings, we will have to:

- Replace communal gas heating with **low carbon alternatives** where feasible
- Maximise energy efficiency of buildings through **insulation and retrofit** of fittings
- **Change the technical standards** that we use to design and construct new building
- Encourage **behaviour change** from, and **provide support** to owners of residential homes to reduce carbon emissions from their properties



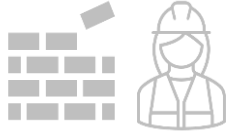
## 4. Deliverables - New build council homes

### Key priority:

- Change the technical standards that we use to design and construct new building

### What we have achieved so far:

- Completed a **comprehensive review** of how our new build programme can meet the net zero carbon target
- Developed a **decarbonising new homes strategy** with agreed implementation plan
- **Introduced new measures** to ensure that development plans, wherever possible, make a positive contribution to the protection, enhancement, creation and management of biodiversity and improved carbon absorption



# Deliverables - New build council homes

## What we want to achieve in the next 12 months

- Develop a **design compliance process to ensure net zero carbon strategy** is being incorporated throughout all stages of build development
- **Produce technical specifications** for incorporation into Islington's new homes design requirements
- Implement a post-construction **building performance data management strategy**
- Better support occupants of new homes to ensure they **understand new, unfamiliar systems,** and to **promote/encourage greater energy efficiency**



## Deliverables - Existing council housing stock

### Key priorities:

- Replace gas heating with low carbon alternatives where feasible
- Retrofit all domestic buildings to an average level of EPC B, where feasible

### What we have achieved so far

Worked with **University College London** to complete an analysis of retrofitting and energy change options for existing council housing stock. The work sets out:

- A summary **overview of existing and future technologies** in the net zero market
- How technologies can help deliver the required emission reductions alongside the **benefits and drawbacks of different options**
- The **strategic level of opportunities and costs** associated with taking different routes toward net zero carbon

Work assists the **formation of the council strategy** to ensure council homes support the delivery of the council wide 2030 net zero carbon target



# Deliverables - Existing council housing stock

## What we want to achieve in the next 12 months

- Feasibility study into delivering a **large-scale trial of low carbon heating solution at a pilot estate**
- Commission appraisal of building elements (e.g. lighting, heating pipework insulation, lifts) to determine **most effective areas for retrofit investment**
- Purchase **a building stock model** that identifies the most feasible improvements to residential properties to eliminate emissions
- **Ongoing feasibility studies** for minimising the carbon footprint of our larger housing estates



# Deliverables – Privately owned homes

## Our emerging offer for privately owned homes



**Funding support** for eligible private property owners



**Support for able to pay** private property owners



**Access to borrowing/Loan schemes**



**Compliance and enforcement**



## Deliverables – Privately owned homes

### Our activity in this area includes:

- **Delivery of Green Homes Grant** – Local Authority Delivery (LAD) 1 and successful application for LAD 2
- **ECO Flex scheme** to identify eligible households to qualify for grants under the Warmer Homes schemes.
- Development of a realistic **offer for able to pay private occupiers**
- Loan schemes
- Working with landlords of privately rented homes to ensure that their **properties are compliant with Minimum Energy Efficiency Standards**
- Investigating the possibility of setting a **higher energy efficiency standard** for licenced privately rented housing
- Delivery of a landlord awareness/engagement programme

## 5. Empowering, engaging and influencing others to achieve Net Zero

4% of the borough's carbon emissions are generated by the council

9% are generated by the council and boilers in its housing stock

91% are generated by other activity

Residents, businesses, community groups and borough partner organisations must all play their part, with the **council leading by example**

### *Our priority activities for engaging and influencing*

- Stakeholder engagement plan with a priority focus on residential homes and commercial businesses
- Islington climate emergency festival
- London Council climate change programme (Retrofit Programme)
- COP 26 opportunities



## 6. Other opportunities

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- Green jobs and skills (e.g. retrofitting)
- GreenSCIES and Bunhill Two (e.g. connection opportunities)
- Greening the Borough
- Adoption of the new local plan

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## WORK PROGRAMME 2021/22

### **15 JULY 2021**

- 1) Scrutiny Review: Net Zero Carbon Programme- Housing (Council, Private Owner Occupied and Rented Housing)
- 2) Work Programme 2021/2022

### **14 SEPTEMBER 2021**

- 1) Scrutiny Review: Net Zero Carbon Programme – Buildings ( Commercial and infrastructure)
- 2) Q1 Performance Report (2021/22) – Environment & Transport
- 3) Annual Report of the Executive Member for Environment and Transport – 2020/21
- 4) Net Zero Carbon Strategy Progress Report (Quarter 1)
- 5) Work Programme 2021/22

### **12 OCTOBER 2021**

- 1) Inclusive Economy Annual Report – Presented by the Executive Member for Economic Development - 2020/21
- 2) Q1 Performance Report (2021/22)- Employment & Skills
- 3) Scrutiny Review : Net Zero Carbon Programme (Natural Environment )
- 4) Work Programme 2021/2022

### **30 NOVEMBER 2021**

- 1) Scrutiny Review: Net Zero Carbon Programme – Waste Reduction and Recycling & Circular Economy
- 2) NLWA updates by Martin Capstick
- 3) Net Zero Carbon Progress Report ( Quarter 2)
- 4) Q2 Performance Report (2021/22) – Environment & Transport
- 5) Quarter 2 Performance Report (2021/22)- Employment & Skills
- 6) Work Programme 2021/2022

### **1 FEBRUARY 2022**

- 1) Air Quality – Officer update
- 2) Green Economy
- 3) Scrutiny Review: Net Zero Carbon Programme – Finance and Investment
- 4) Work Programme 2021/2022

### **7 MARCH 2022**

- 1) Scrutiny Review: Net Zero Carbon Programme – Sustainable and Affordable Energy
- 2) Borough Reading Strategy 2022-25 – Presentation
- 3) Q3 Performance Report ( 2021/2022) – Employment & Skills
- 4) Q3 Performance Report ( 2021/2022) – Environment & Transport
- 5) Net Zero Carbon Progress Report ( Quarter 3)

6) Work Programme 2021/2022

**14 MARCH 2022 – Special Meeting**

1) Tackling the Environment and Climate Emergency – With stakeholders

2) Work Programme 2021/2022

**3) 14 JUNE 2022**

1) Scrutiny Review :

2) Work Programme 2022/23

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