

Appendix 1: 2018-19 General Fund Revenue Monitoring by Individual Variance - Month 10

Directorate / Service Area	Sub-Heading	Description of Over/(Under) Spend	Over-spend	Under-spend	Net Over/(Under) Spend	% of Directorate Net Budget that Over/(Under) Spent
			£000	£000	£000	%
RESOURCES						
Accommodation and Facilities	Business Rates	Reduction in business rates costs relating to a rationalisation of buildings.		(545)	(545)	-1.3%
Revenues and Benefits	Revenues and Benefits	The call on the bad debt provision and the welfare fund are expected to be less than budgeted, and costs relating to court summons have reduced.		(264)	(264)	-0.6%
Accommodation and Facilities	Commercial Property	Commercial Income has been budgeted to rise significantly. However, practical issues have meant that the development project at Old Street has taken longer than anticipated and has caused a delay in achieving this growth.	870		870	2.1%
Accommodation and Facilities	Assembly Hall/Other	The Assembly Hall is expected to overachieve its income target by £296k, and rationalisation of maintenance work within Accommodation and Facilities is likely to lead to a further underspend of £31k.		(327)	(327)	-0.8%
Digital Services and Transformation	Software Upgrade	Previously identified as a risk, the renewal of Microsoft Enterprise created significant additional costs.	600		600	1.5%
All	All	Vacancies management in a number of areas is expected to save £856k during the year and the combined effect of small general underspends across the department is forecast to save a further £212k. These savings will offset additional staffing costs elsewhere amounting to £483k.		(585)	(585)	-1.4%
Total Resources			1,470	(1,721)	(251)	-0.6%
CHIEF EXECUTIVE'S DEPARTMENT						
Strategy and Change	Head of Strategy and Change	Non recruitment to Head of Design and Transformation post, part year vacancies and funding from CLF for graduate post.		(180)	(180)	-9.3%
Communications	Communications	Underspend on employee costs and a secondment.		(251)	(251)	-13.0%
Communications	Print Services	Underspend on running costs.		(59)	(59)	-3.1%
Chief Executive	Chief Executive Office	Vacant apprentice post.		(20)	(20)	-1.0%
Chief Executive	Chief Executive Office	Underspend on running costs.		(6)	(6)	-0.3%
Strategy and Change	Head of Strategy and Change	Overspend on consultant fees and running costs.	51		51	2.6%
Communications	Communications	Overspend on running costs.	63		63	3.3%
Communications	Print Services	Overspend on employee costs.	40		40	2.1%
Communications	Print Services	Reduction in income forecast	19		19	1.0%
Communications	Media/Islington Now	Overspend on running costs.	10		10	0.5%
Chief Executive	Central London Forward (CLF)	CLF subscription slightly higher than budget available.	5		5	0.3%
Total Chief Executive's Department			188	(516)	(328)	-17.0%
CHILDREN'S, EMPLOYMENT AND SKILLS						
Safeguarding and Family Support	Children looked After - Placements	A delay to the completion of the joint procurement exercise with HASS to purchase additional accommodation for looked after children. The procurement strategy has been amended to minimise the impact in-year.	150		150	0.2%
Safeguarding and Family Support	Children looked After - Placements	Reduction in number of children in semi-independent and residential provision.		(150)	(150)	-0.2%
Safeguarding and Family Support	Children looked After - Placements	Forecast balance on placements demographic contingency budget.		(500)	(500)	-0.6%
Learning and Schools	Early Years	Inflation on childcare fees from September 2017 and September 2018.		(330)	(330)	-0.4%
Learning and Schools	Early Years	New holiday hunger scheme is currently being piloted meaning that the budget allocation is not being utilised in full in this financial year (£105k) and underspend against the over 5s childcare subsidy budget (£35k).		(140)	(140)	-0.2%
Learning and Schools	Building Schools for the Future	Structural overspend relating to unbudgeted costs of cleaning Holloway Pool.	60		60	0.1%
Learning and Schools	Schools Capital and Finance	Contribution from capital towards project management costs.		(60)	(60)	-0.1%
Learning and Schools	Special Educational Needs (SEN) T	Forecast £648k SEN transport overspend after allowing for estimated impact of management action to minimise cost pressures in year. Despite significant work across CES and E&R to manage these pressures, a significant overspend is still forecast. A £200k demographic growth contingency had been set aside for SEN transport, which reduces the bottom line forecast overspend to £448k. This is a high risk demand led budget.	448		448	0.5%
Learning and Schools	Universal Free School Meals	The numbers of children not eligible for statutory free school meals has stabilised and therefore the demographic contingency for universal free school meals is not expected to be used in 2018-19 (£200k). Numbers have reduced further based on meal claims processed to date (£50k).		(250)	(250)	-0.3%
Partnerships and Service Support	Directorate Management	Forecast staffing underspend against directorate management budget.		(20)	(20)	0.0%
Partnerships and Service Support	Cardfields	Reduction in school's funding, repayment of corporately funded capital works, forecast shortfall in income and urgent maintenance costs. This is partly mitigated through actively targeting weekend hire at identified groups, construction of a special offer for weeks that we can't sell and a review of costs.	78		78	0.1%
Total Children's, Employment and Skills			736	(1,450)	(714)	-0.8%
ENVIRONMENT AND REGENERATION						
Planning and Development	Development Control	Lower levels of income and agency cost pressure.	275		275	1.7%
Planning and Development	Building Control	Delays in building control fire safety works.	125		125	0.8%
Public Protection	Local Land Charges	Decline in local land charges income.	100		100	0.6%
Public Realm	Highways and Energy Services	Unachievable street lighting Wi-Fi concession income.	120		120	0.7%
Public Realm	Street Environmental Services	Sickness levels exceeding target operating model.	750		750	4.5%
Public Realm	Street Environmental Services	Additional staff cover due to operational, performance and disciplinary issues.	225		225	1.4%
Public Realm	Street Environmental Services	Driver grade uplift to reflect additional supervision duties.	120		120	0.7%
Public Realm	Street Environmental Services	Delays in fleet replacement due to ULEZ considerations.	400		400	2.4%
Public Realm	Street Environmental Services	Anticipated fuel savings offset by higher pump prices.	100		100	0.6%
Public Realm	Street Environmental Services	Additional staff costs due to changes in refuse collection service.	400		400	2.4%
Public Realm	Street Environmental Services	One-off costs relating to service modernisation and use of technology.	155		155	0.9%
Public Realm	Street Environmental Services	Shortfall in commercial waste income.	250		250	1.5%
Public Protection	Private Sector Housing	Underspend in private sector housing grants (one-off).		(430)	(430)	-2.6%
Public Protection	Various	Vacancies across the division.		(100)	(100)	-0.6%
Public Protection	Various	Additional HRA income due to new recharge calculation.		(170)	(170)	-1.0%
Public Realm	Greenspace & Leisure	Additional HRA income due to new recharge calculation.		(400)	(400)	-2.4%
Public Realm	Highways and Energy Services	Additional HRA income due to new recharge calculation.		(30)	(30)	-0.2%
Public Realm	Highways and Energy Services	Carbon offset income within Energy Services.	(120)		(120)	-0.7%
Public Realm	Highways and Energy Services	Additional income from Angelic Energy.	(20)		(20)	-0.1%
Public Realm	Highways and Energy Services	Spend previously allocated to revenue to be financed from capital resources.		(350)	(350)	-2.1%
Public Realm	Street Environmental Services	Additional HRA income due to new recharge calculation.		(900)	(900)	-5.5%

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Total Environment and Regeneration	3,020	(2,520)	500	3.0%
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HOUSING AND ADULT SOCIAL SERVICES							
<i>The Housing General Fund forecast is break-even with no significant net variances at divisional level.</i>				0	0	0	0.0%
Total Housing General Fund				0	0	0	
Integrated Community Services	In-house Service - Day Offer Review	Non-delivery of savings.		843		843	1.2%
Learning Disabilities	In-house Review	Non-delivery of savings.		399		399	0.6%
AdSS	AdSS	Additional adult social care grant (one-off).			(804)	(804)	-1.2%
AdSS	AdSS	Improved Better Care Fund (Stabilising the Social Care System) one-off income.			(400)	(400)	-0.6%
Total Adult Social Services				1,242	(1,204)	38	0.1%
Total Housing and Adult Social Services				1,242	(1,204)	38	0.0%
PUBLIC HEALTH							
<i>The Public Health forecast is break-even as any underspends will be carried forward to future years as part of the ring-fenced public health account.</i>				0	0	0	0.0%
Total Public Health				0	0	0	
DIRECTORATE TOTAL				6,656	(7,411)	(755)	
CORPORATE ITEMS							
Housing Needs	NRPF	Uncontrollable pressure due to the Council's statutory duty to provide assistance to all destitute clients who are Non-European Union nationals and can demonstrate need under Section 21 of the National Assistance Act, 1948. This is commonly referred to as No Recourse to Public Funds (NRPF).		755		755	-0.3%
Invest to Save	Bike Hangars	Invest to Save funding for bike hangars that will secure an ongoing income stream for the Council (one-off).		568		568	-0.3%
Homelessness	Homelessness	Unbudgeted corporate funding for Street Homelessness Coordinator and St Mungo's Outreach Officer.		95		95	0.0%
Inflation	Pay	Estimated underspend against corporate budget for pay inflation (one-off).			(1,500)	(1,500)	0.7%
Total Corporate Items				1,418	(1,500)	(82)	0.0%
GROSS TOTAL				8,074	(8,911)	(837)	