

SCRUTINY REVIEW INITIATION DOCUMENT (SID)

Review: Major Works

Scrutiny Review Committee: Housing Scrutiny Committee

Director leading the review: Simon Kwong, Director of Property Services

Lead Officer(s): Christine Short, Head of Capital Programme Delivery.

Overall aim:

To determine the best methods of delivering major works projects

Objectives of the review:

- To examine who determines what major works are required, where and when.
- To examine the robustness of the construction contracts and schedules of rates to ensure they provide adequate protection for the Council.
- To review the options available to deliver major works projects, (consider whether delivery in-house would be financially viable and provide a superior service, whether small contractors would be more manageable)

How is the review to be carried out:

Scope of the review

The review will focus on:

- Looking at the pros and cons of different major works delivery models
- How the construction industry operates (the role of the Managing Contractors, sub contractors, site management and supervision)

Types of evidence:

- Oral and written evidence from Islington's Head of Capital Programme Delivery
- Oral evidence from Senior Management reps. from two other London Boroughs (probably Camden and Southwark)
- Oral evidence from an external Construction Expert (possibly Steve Downing of NHF)

Additional Information:

In carrying out the review the committee will consider equalities implications and resident impacts identified by witnesses. The Executive is required to have due regard to these, and any other relevant implications, when responding to the review recommendations.

Programme

Key output:

1. Scrutiny Initiation Document

To be submitted to Committee on:

12 September 2019

2. Draft Recommendations	Xxxx 2020
3. Final Report	xxxxxxx 2020