

**Appendix 1: 2019/20 General Fund Revenue Monitoring by Individual Variance - Month 5**

Directorate / Service Area	Sub-Heading	Description of Over/(Under) Spend	Forecast Over/(Under) Spend Month 5	Forecast Over/(Under) Spend Month 4	Month to Month Change	% of Directorate Net Budget Over/(Under) Spent
			£m	£m	£m	%
<b>CHIEF EXECUTIVE'S DIRECTORATE</b>						
Chief Executive's Office	Chief Executive's Office	Overspend on consultancy costs.	0.170	0.154	0.016	14.8%
Chief Executive's Office	Chief Executive's Office	Underspend on salaries.	(0.076)	(0.086)	0.010	(6.6%)
Communications and Change	Communications and Change	Underspend on running costs.	(0.030)	(0.030)	0.000	(2.6%)
<b>Total Chief Executive's Directorate</b>			<b>0.064</b>	<b>0.038</b>	<b>0.026</b>	<b>5.6%</b>
<b>ENVIRONMENT AND REGENERATION</b>						
Planning & Development	Development Control	Lower levels of development control income due to lower levels of economic activity.	0.189	0.226	(0.037)	1.2%
Planning & Development	Building Control	Lower levels of building control income due to lower levels of economic activity.	0.188	0.188	0.000	1.2%
Public Protection	Local Land Charges	Decline in Local Land Charges income.	0.163	0.163	0.000	1.0%
Public Protection	Various	Redundancy and pension strain costs.	0.184	0.184	0.000	1.2%
Public Realm	Greenspace and Leisure	Various.	0.117	0.117	0.000	0.7%
Public Realm	Highways and Energy Services	Lower level of income from the advertising concession contract.	0.200	0.200	0.000	1.3%
Public Realm	Highways and Energy Services	iCo income pressure as a result of income generated being accounted for elsewhere.	0.200	0.200	0.000	1.3%
Public Realm	Highways and Energy Services	Unachievable street lighting Wi-Fi concession income.	0.160	0.160	0.000	1.0%
Public Realm	Highways and Energy Services	Pressure around the lease arrangement for one of the depots.	0.085	0.085	0.000	0.5%
Public Realm	Street Environmental Services	Additional staff costs due to changes in refuse collection service.	0.500	0.500	0.000	3.2%
Public Realm	Street Environmental Services	Delays in fleet replacement due to ULEZ considerations.	0.400	0.400	0.000	2.6%
Public Realm	Street Environmental Services	Sickness levels exceeding target operating model.	0.325	0.325	0.000	2.1%
Public Realm	Street Environmental Services	Shortfall in Commercial Waste income.	0.250	0.250	0.000	1.6%
Public Realm	Street Environmental Services	Driver grade uplift to reflect additional supervision duties due to Operator ('O') licence requirements.	0.120	0.120	0.000	0.8%
Public Realm	Street Environmental Services	Additional staff cover due to operational, performance and disciplinary issues.	0.100	0.100	0.000	0.6%
Public Realm	Street Environmental Services	Anticipated fuel savings offset by higher pump prices.	0.100	0.100	0.000	0.6%
Public Realm	Street Environmental Services	ULEZ on non compliant council vehicles.	0.100	0.100	0.000	0.6%
Public Realm	Street Environmental Services	Shortfall in bulky waste income.	0.080	0.080	0.000	0.5%
Public Realm	Street Environmental Services	One-off abortive costs associated with service re-design.	0.022	0.022	0.000	0.1%
Public Protection	Various	Higher levels of income achieved across enforcement, pest and animal services.	(0.256)	(0.278)	0.022	(1.6%)
Public Protection	Various	Net employee costs across the division.	(0.204)	(0.207)	0.003	(1.3%)
Public Protection	Various	Underspend on running expenses budgets throughout the division.	(0.040)	(0.070)	0.030	(0.3%)
Public Realm	Highways and Energy Services	Higher levels of income and spend management across the service.	(0.251)	(0.251)	0.000	(1.6%)
<b>Total Environment and Regeneration</b>			<b>2.732</b>	<b>2.714</b>	<b>0.018</b>	<b>17.4%</b>
<b>HOUSING</b>						
Homelessness	Temporary Accommodation	Demand led and structural pressures in temporary accommodation. This includes a new payment by results service to relieve and prevent homelessness for single and childless couples with moderate support needs and who fall below the priority threshold.	0.830	0.520	0.310	9.0%
Homelessness	One-off Income	Use of carried forward prior year grants in earmarked reserves.	(0.830)	(0.520)	(0.310)	(9.0%)
<b>Total Housing</b>			<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.0%</b>
<b>PEOPLE</b>						
Safeguarding and Family Support	Children in Need	Staff vacancies in the Children in Need provider service.	(0.095)	0.000	(0.095)	(0.1%)
Safeguarding and Family Support	Children in Need	Direct payments - increased recovery of unused funds.	(0.050)	0.000	(0.050)	(0.1%)
Safeguarding and Family Support	Children in Need	Emergency Duty Team - increasing number of Approved Mental Health Professional Assessments in line with demand.	0.042	0.000	0.042	0.0%
Safeguarding and Family Support	Children Looked After	Contact Service - increased levels of court directed Children Looked After contact services.	0.021	0.000	0.021	0.0%
Safeguarding and Family Support	Placements	Supported Accommodation - impact of delay to new pathway coupled with an upward movement in 16+ activity. There was an increase in the 16+ cohort during 2018/19 that if sustained will lead to an overspend against this budget. The potential overspend is £0.450m but management action is being taken to address this pressure.	0.310	0.000	0.310	0.4%
Safeguarding and Family Support	Placements	Increase in particularly complex children being placed in joint funded specialist provision. The potential overspend is £0.520m but management action is being taken to address this pressure.	0.330	0.000	0.330	0.4%
Safeguarding and Family Support	Placements	Drawdown of placements contingency budget.	(0.500)	0.000	(0.500)	(0.6%)
Learning and Schools	Early Years	Staff vacancies.	(0.050)	0.000	(0.050)	(0.1%)
Learning and Schools	Universal Free School Meals	The reduction in the number of children not eligible for statutory free school meals is expected to be maintained in 2019/20.	(0.050)	0.000	(0.050)	(0.1%)
Partnerships and Service Support	Laycock Professional Development Centre	Loss of income following the overrun of works to address subsidence.	0.045	0.000	0.045	0.1%
Partnerships and Service Support	Service Support	Forecast staffing underspend against the directorate management budget.	(0.050)	0.000	(0.050)	(0.1%)
Partnerships and Service Support	Cardfields	Reduction in schools funding, repayment of corporately funded capital works, forecast shortfall in income and urgent maintenance costs. This is partly mitigated through actively targeting weekend hire at identified groups, construction of a special offer for weeks that we can't sell and a review of costs.	0.055	0.000	0.055	0.1%
Employment, Skills and Culture	Arts Service	Staffing pressure offset by rental income from Dingley Place.	(0.008)	0.000	(0.008)	(0.0%)
<b>Total Children's, Employment and Skills</b>			<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.0%</b>
Adult Social Care	Adult Social Care	Legal costs.	0.067	0.067	0.000	0.1%
Adult Social Care	Adult Social Care	Contract negotiations.	(0.750)	0.000	(0.750)	(1.1%)
Integrated Community Services	Re-profiled Savings	Assistive technology.	0.280	0.280	0.000	0.4%
Integrated Community Services	Reablement	Reablement overspend.	0.280	0.280	0.000	0.4%
Integrated Community Services	Integrated Community Services	Reduced room hire and increased sessional fees.	0.059	0.059	0.000	0.1%
Integrated Community Services	Undelivered Savings	Adult Social Care case reviews.	0.710	0.710	0.000	1.0%
Learning Disabilities	Placements	Placements overspend (net of management action).	1.188	1.188	0.000	1.7%
Strategy and Commissioning	Re-profiled Savings	Adult Social Care transformation.	1.500	1.500	0.000	2.2%
Strategy and Commissioning	Re-profiled Savings	Previous MTFs savings.	0.268	0.268	0.000	0.4%
Strategy and Commissioning	Re-profiled Savings	Advocacy.	0.035	0.035	0.000	0.1%
Strategy and Commissioning	Re-profiled Savings	Age UK.	0.035	0.035	0.000	0.1%
Strategy and Commissioning	Strategy and Commissioning	Community equipment	0.051	0.051	0.000	0.1%
Strategy and Commissioning	Strategy and Commissioning	Underspend in intermediate care and mental health commissioning pool.	(0.249)	(0.249)	0.000	(0.4%)
Adult Social Care	One-off Income	Social Care Grant, Improved Better Care Fund (Stabilising the Social Care System), Winter Pressures Funding, Direct Payments Surplus and 2018/19 Carry Forward in earmarked reserves.	(4.224)	(4.224)	0.000	(6.1%)
<b>Total Adult Social Services</b>			<b>(0.750)</b>	<b>0.000</b>	<b>(0.750)</b>	<b>(1.1%)</b>
<b>Total People</b>			<b>(0.750)</b>	<b>0.000</b>	<b>(0.750)</b>	<b>(0.5%)</b>
<b>PUBLIC HEALTH</b>						
No material variances.			0.000	0.000	0.000	
<b>Total Public Health</b>			<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	
<b>RESOURCES DIRECTORATE</b>						
Accommodation and Facilities	Business Rates	Reduction in costs relating to rationalisation of buildings.	(0.378)	(0.378)	0.000	(0.9%)
Accommodation and Facilities	Commercial Property	Commercial income has been budgeted to rise significantly. However, practical issues have meant that the development project at Old Street has taken longer than anticipated and a delay in achieving full income growth.	1.201	1.178	0.023	2.9%
Financial Management	Corporate Audit Fee	Re-negotiation of contract with a new supplier.	(0.064)	(0.064)	0.000	(0.2%)
All	Vacancy Management	Vacancy management across the directorate.	(0.201)	(0.069)	(0.132)	(0.5%)
All	One-off Income	Use of 2018/19 carry forward in earmarked reserves for transformation projects.	(0.555)	(0.700)	0.145	(1.4%)

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<b>Total Resources Directorate</b>			<b>0.003</b>	<b>(0.033)</b>	<b>0.036</b>	<b>0.0%</b>
<b>DIRECTORATE TOTAL</b>			<b>2.049</b>	<b>2.719</b>	<b>(0.670)</b>	
<b>CORPORATE ITEMS</b>						
Housing Needs	NRPF	Uncontrollable pressure due to the Council's statutory, yet unfunded, duty to provide a safety net to vulnerable migrants with No Recourse to Public Funds (NRPF) and European Economic Area nationals.	0.698	0.669	0.029	(0.3%)
Corporate Projects	Corporate Projects	Unbudgeted support costs for corporate project.	0.400	0.500	(0.100)	(0.2%)
Corporate Financing Account	Corporate Financing Account	The Council continues to follow a successful Treasury Management Strategy of shorter-term borrowing at low interest rates, whilst the corporate financing budget for interest costs and debt repayment is currently based on the average long term cost of borrowing. This means that corporate financing costs in 2019/20 are significantly less than than budgeted. Combined with unbudgeted investment income, this is currently forecast to lead to an underspend in the corporate financing account of £3,234k. This forecast will be reviewed and updated to take into account the impact of re-profiling of the capital programme and any other changes in treasury assumptions.	(3.234)	(3.234)	0.000	1.4%
Levies	Levies	Underspend on corporate levies budget compared to the estimate before the start of the financial year.	(0.150)	(0.150)	0.000	0.1%
<b>Total Corporate Items</b>			<b>(2.286)</b>	<b>(2.215)</b>	<b>(0.071)</b>	<b>1.0%</b>
<b>GROSS TOTAL</b>			<b>(0.237)</b>	<b>0.504</b>	<b>(0.741)</b>	