



North Central London
Clinical Commissioning Group

North Central London CCG – Merger Update

Background



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- Our journey to merging Barnet, Camden, Enfield, Haringey and Islington CCGs to form North Central London (NCL) CCG commenced in early 2019.
- The merger proposal was approved by all five Governing Bodies in September 2019 and by NHS England in November 2019.
- Member practices were invited to vote on a new NCL CCG Constitution in November, with a majority of votes received in favour of the new Constitution (and a majority in each borough also achieved).
- Staff of all five CCGs were transferred to the new NCL CCG on 1 April 2020, following a TUPE consultation.
- The five CCGs merged to form North Central London CCG on 1 April 2020.
- The single CCG continues to work closely with Councils, providers, general practices, voluntary, community organisations, and unions, to achieve our shared aims.

Key features of single NCL CCG



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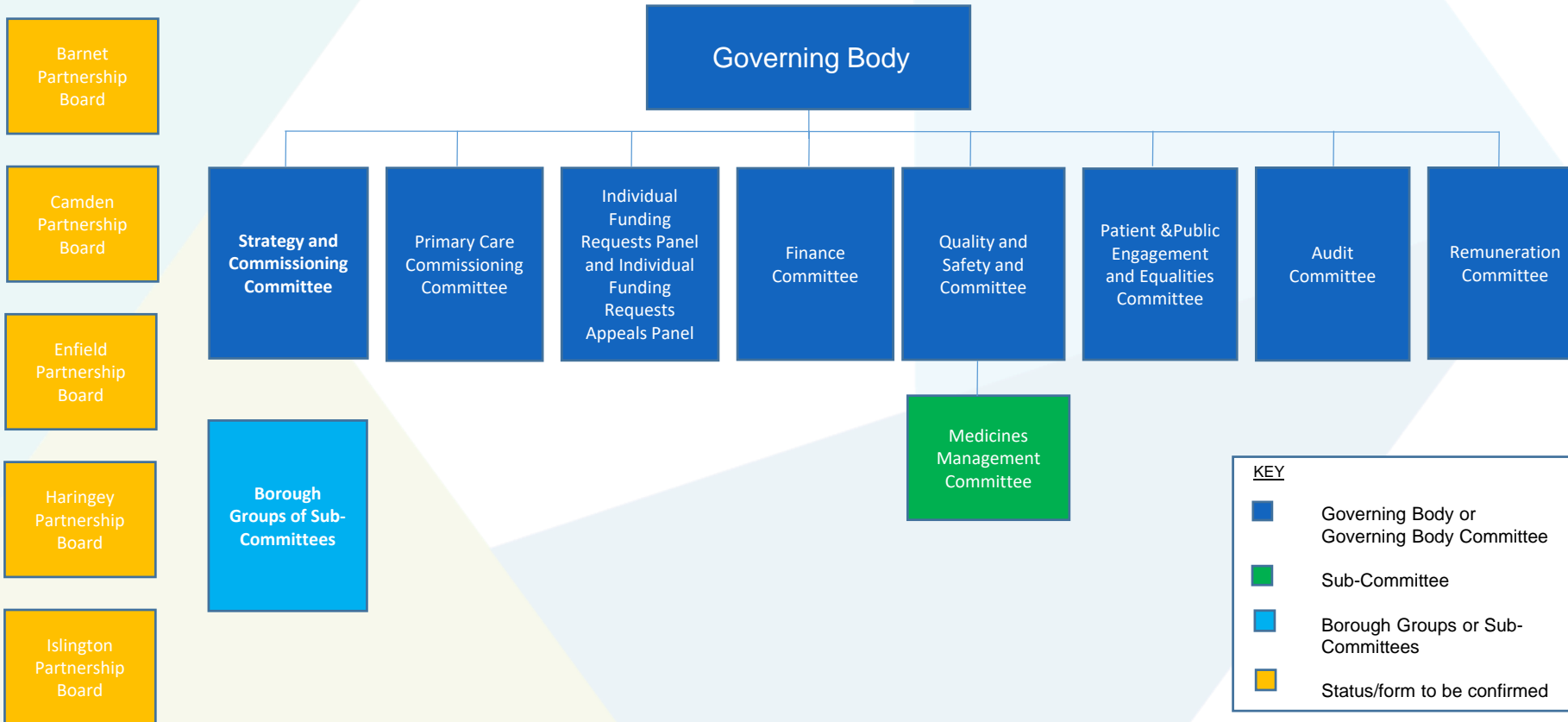
- NCL CCG is made up of a single Governing Body, with two elected GP representatives from each borough. The GB also comprises a secondary care clinician, registered nurse, three lay members and CCG representatives.
- A number of committees have been established for NCL CCG and Terms of Reference for all committees have been approved by the Governing Body.
- There continues to be borough-level decision-making arrangements for primary care, community, and mental health commissioning within schemes of delegation.
- As well as clinical representation on our Governing Body, we have recruited to a range of clinical lead roles including some NCL-wide and some within boroughs.
- The CCG has a single Executive Management Team.

CCG Governance



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Robust, transparent and efficient governance arrangements are at the heart of North Central London CCG. The Governing Body is the primary decision making vehicle for the NCL CCG – supported by eight Governing Body committees reporting into it.



The Governing Body will have a clinical majority and comprise **17 Voting Members**:

Elected roles

- 10 Elected Clinical Representatives (2 from each borough)

Appointed roles

- 1 Secondary Care Consultant
- 1 Registered Nurse
- 3 Lay members with different remits including patient and public engagement, equality and diversity and finance.

Executive Director roles

- 1 Accountable Officer
- 1 Chief Finance Officer

Attendees (non-voting)

- Other Executive Directors on the NCL Executive Management Team
- 1 Healthwatch representative from across NCL
- 1 Director of Public Health from across NCL
- 1 local authority Councillor from across NCL

KEY

- Governing Body or Governing Body Committee
- Sub-Committee
- Borough Groups or Sub-Committees
- Status/form to be confirmed

Primary Care in NCL

North Central London is a diverse area covering five London boroughs, with 200 member practices.



Barnet

Estimated Population: 396,000
Practices: 52
Primary Care Networks: 7
Federation: Barnet Federated GPs

Camden

Estimated Population: 270,000
Practices: 33
Primary Care Networks: 7
Federations: Haverstock Healthcare & Camden Health Evolution (CHE)

Enfield

Estimated Population: 334,000
Practices: 47
Primary Care Networks: 4
Federation: Enfield GP Federation

Haringey

Estimated Population: 269,000
Practices: 36
Primary Care Networks: 8
Federation: Federated 4 Health

Islington

Estimated Population: 242,000
Practices: 32
Primary Care Networks: 4
Federation: Islington GP Federation

Partnership working



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- The collective Covid-19 response has helped health and care services across NCL integrate and collaborate better than ever before.
- This will be built on in the coming months as we recover from Covid-19 and work with our system partners to set out plans for our development towards an Integrated Care System (ICS) for NCL.
- The borough remains the key level for partnership working and local Integrated Care Partnerships (ICPs) continue to develop.
- We will continue to have a presence at local Health and Wellbeing Boards – and HOSCs – with both clinical Governing Body members and Executive CCG staff attending.
- We will continue to work closely with the Councillors from each borough who hold the health & care portfolio; one member attends Governing Body meetings; regular meetings also take place between the CCG and the five lead members.

Patient and public engagement



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- Patients and residents were engaged and informed of our merger plans throughout 2019/20 and this local engagement with residents as well as partners will be built on as we recover from Covid-19 and progress our plans to establish an integrated care system and borough-based integrated care partnerships.
- As part of the development of the ICS and ICPs, the CCG will work with partners to consider how best to engage with our residents and patients across the NCL footprint.
- In addition to three lay members on the Governing Body, we have recruited 13 community members to join six of our committees.
- The Patient & Public Engagement and Equalities Committee meets bi-monthly.

NCL CCG Priorities



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- We are developing a new operating model for the single CCG that will enable us to realise the benefits of working as a single organisation, for the CCG and wider NCL health and care system.
- Some of our key priorities as we move forward as a single NCL CCG are:
 - ✓ Embed the new NCL CCG in a changing health and care landscape
 - ✓ A sustained Covid-19 response as the system begins to recover
 - ✓ ICS and borough-based ICP development
 - ✓ Address health inequalities in North Central London and invest appropriately to ensure better health outcomes for all residents
 - ✓ Transform services to ensure they are integrated, coordinated and structured around our population and communities
 - ✓ Work with partners to address our financial challenges as a system.