

Appendix 1: 2020/21 General Fund Key Variances - Month 8

Division	Type of Variance	Description	Over/(Under) Spend Month 8 £m
CHIEF EXECUTIVE'S DIRECTORATE			
Chief Executives Office	Non COVID-19 Cost Pressure	Overspends on running costs including postage and legal fees	0.013
Chief Executives Office	Underspend	Net underspend on salaries	(0.002)
Communications	Non COVID-19 Cost Pressure	Net overspend on salaries and agency costs	0.021
Communications	Non COVID-19 Cost Pressure	Consultants costs	0.030
Communications	Non COVID-19 Income Pressure	Shortfall in advertising income	0.013
Communications	Underspend	Net underspend on running expenses	(0.033)
Communications	Non COVID-19 Cost Pressure	Net overspend within Print Services on employee costs mainly as a result of the vacancy factor	0.004
Communications	Non COVID-19 Cost Pressure	Net overspend within Print Services on printing, hardware, software expenses	0.009
Communications	Underspend	Additional income forecast within Print Services	(0.050)
Community Wealth Building	Underspend	Net underspend on employee costs and non staffing budgets	(0.199)
Strategy & Change	Non COVID-19 Cost Pressure	Net overspend on employee costs	0.009
Strategy & Change	Underspend	General underspend on running expenses	(0.007)
Community Wealth Building	COVID-19 Loss of Income	Commercial property income losses due to rent waivers and deferral arrangements to support local business, and the uncertain rental market causing delay to properties being let	0.453
Community Wealth Building	COVID-19 Loss of Income	Loss of advertising income	0.007
Community Wealth Building	COVID-19 Additional Cost	Angel Business Improvement District (BID) grant	0.050
Total Chief Executive's			0.319
<i>Of which CV-19 pressures</i>			<i>0.510</i>
ENVIRONMENT AND REGENERATION (E&R)			
Public Protection	COVID-19 Additional Cost	Additional costs as a result of overtime and allowances	0.097
Public Protection	COVID-19 Additional Cost	Personal Protective Equipment (PPE)	0.029
Public Protection	COVID-19 Additional Cost	Parkguard - COVID-19 duties	0.100
Public Protection	COVID-19 Additional Cost	Additional Mortuary Costs	0.010
Public Realm	COVID-19 Additional Cost	Additional Covid spend in Fleet & Depots	0.101
Public Realm	COVID-19 Additional Cost	Personal Protective Equipment (PPE) and flyers	0.112
Public Realm	COVID-19 Additional Cost	Additional costs as a result of overtime and allowances within the Greenspace & Leisure service	0.148
Public Realm	COVID-19 Additional Cost	Highways Covid-19 Expenditure (line marking, agency etc.)	0.018
Public Realm	COVID-19 Additional Cost	Additional costs relating to front-line service delivery with increased agency cover required for sickness/self-isolation at over 20%. Also additional COVID-19 park guard costs for enforcing social distancing (£0.018m per month) and overtime in BECC.	0.715
Planning & Development	COVID-19 Loss of Income	Loss of income on planning application fees	0.300
Public Protection	COVID-19 Loss of Income	Licensing and enforcement activity - tables and chairs FPNs etc.	0.423
Public Protection	COVID-19 Loss of Income	Land Charges	0.153
Public Protection	COVID-19 Loss of Income	Pest Control	0.029
Public Protection	COVID-19 Loss of Income	Fines and CPNs within the HMO Licensing service area	0.064
Public Protection	COVID-19 Loss of Income	Market rents waived	0.279
Public Realm	COVID-19 Loss of Income	Loss of management fee rental income from GLL plus additional support to fund deficit position on open book accounting basis	4.268
Public Realm	COVID-19 Loss of Income	Parks related income - sports income, park concessions and event income	0.545
Public Realm	COVID-19 Loss of Income	Parking related income around PCNs, P&D, Permits & Vouchers and Suspensions	10.472
Public Realm	COVID-19 Loss of Income	Commercial waste income	2.175
Public Realm	COVID-19 Loss of Income	Loss of Angel BID and textiles income	0.075
Public Realm	COVID-19 Loss of Income	Loss of income within Traffic & Engineering from TFL	0.300
Public Realm	COVID-19 Loss of Income	Loss of Energy Services Income	0.006
Planning & Development	Non COVID-19 Cost Pressure	Net overspend within Development Control on employee costs mainly as a result of agency costs and the vacancy factor	0.431
Planning & Development	Underspend	Net underspend on licences, advertising, printing costs, activities and other supplies & services.	(0.004)
Planning & Development	Underspend	Net additional income mainly as a result of Housing Street Properties Fire Safety Inspections by Building Control and shortfall on DRP income.	(0.225)
Public Protection	Underspend	Net overspend on employee costs as a result of vacancies netted off by the vacancy factor	(0.096)
Public Protection	Underspend	Net underspend on running costs and legal costs within the division	(0.004)
Public Protection	Underspend	Net additional income mainly as a result of income from trading standards monetary penalties and licensing income.	(0.073)
Public Realm	Underspend	Net underspend on employee costs within Greenspace & Leisure (including vacancy factor)	(0.161)
Public Realm	Non COVID-19 Cost Pressure	Net overspend on running costs throughout Greenspace & Leisure as a result of underspends on supplies/services offset by the commissioning of the Garden Classroom to run the Urban Forest School program and consultants fees	0.059
Public Realm	Underspend	Net underspend in income mainly as a result of additional tree works income/s106	(0.207)
Public Realm	Non COVID-19 Cost Pressure	Additional employee costs mainly due to the vacancy factor and agency costs in Fleet & Depots	0.055
Public Realm	Non COVID-19 Cost Pressure	General non pay overspend throughout the Fleet & Depots service mainly due to lifecycle replacement items and a new procurement system	0.137
Public Realm	Underspend	Net underspend on employee costs within Highways (including vacancy factor)	(0.426)
Public Realm	Non COVID-19 Cost Pressure	Net overspend on running costs within Highways & Energy Services	0.087
Public Realm	Underspend	Improved position of income within Highways & Energy Services	(0.033)
Public Realm	Non COVID-19 Cost Pressure	Slight underspend on general services within Parking	(0.002)
Public Realm	Non COVID-19 Cost Pressure	Management action required to reduce spend following Zero Based Budgeting exercise to include true cost of out of hours working	0.713
Public Realm	Underspend	Net underspend on employee costs as a result of agency costs, redundancy costs and the vacancy factor within Street Environmental Services	(0.430)
Public Realm	Underspend	Net underspend on running costs mainly as a result of transport recharges and training	(0.252)
Public Realm	Underspend	Additional income within Street Environmental Services	(0.680)
Public Realm	Underspend	Net employee underspend and running cost underspend within Traffic & Engineering	(0.446)
Public Realm	Underspend	Acceleration of Low Traffic Neighbourhood and School Streets programmes	(2.548)
Total E&R			16.314
<i>Of which CV-19 pressures</i>			<i>20.420</i>
HOUSING			
Housing Needs	Non COVID-19 Cost Pressure	Legal Costs	0.297
Housing Needs	Non COVID-19 Cost Pressure	Islington Lettings	0.366
Housing Needs	Underspend	Bad Debt	(0.060)
Housing Needs	Non COVID-19 Cost Pressure	SHPS (Single Persons Homelessness Prevention Scheme)	0.418
Housing Needs	Underspend	Temporary Accommodation: Nightly Booked/PSL	(0.426)
Housing Needs	Underspend	Specialist Support Team	(0.197)
Housing Needs	Non COVID-19 Cost Pressure	Staffing/Other	0.027
NRPF	Underspend	NRPF Services (Statutory and Commercial)	(0.510)
Housing Needs	COVID-19 Additional Cost	Homelessness services	0.409

Appendix 1: 2020/21 General Fund Key Variances - Month 8

Division	Type of Variance	Description	Over/(Under) Spend Month 8 £m
Housing Needs	COVID-19 Additional Cost	Rough sleeping - accommodating and supporting those brought into alternative accommodation	0.615
Housing Needs	COVID-19 Additional Cost	Housing - other excluding HRA	0.510
Housing Needs	COVID-19 Loss of Income	Other income losses	0.100
NRPF	COVID-19 Loss of Income	Other SFC income losses	0.010
Housing Needs	COVID-19 External Funding	Additional CV-19 Grant Income	(1.559)
Total Housing			0.000
<i>Of which CV-19 pressures</i>			<i>0.085</i>
CHILDREN, EMPLOYMENT AND SKILLS (CES)			
Youth and Communities	Underspend	Uncommitted growth funding in relation to VAWG. This programme has been commissioned for the year and does not require the full allocation of funding	(0.050)
Youth and Communities	Underspend	Forecast underspend against the remand budget on the assumption that the reduced numbers on remand continues from last year. However, this is a demand led budget, and a small increase in activity can have a large impact on the budget.	(0.200)
Youth and Communities	Non COVID-19 Cost Pressure	On-going repairs and maintenance pressure in relation to youth and play provision across the borough	0.100
Safeguarding and Family Support	Non COVID-19 Cost Pressure	Increase in non-staffing costs in relation to supporting CLA	0.000
Safeguarding and Family Support	Non COVID-19 Cost Pressure	Staffing pressure in the CIN provider service due to increased costs of funding staff provided through health	0.055
Safeguarding and Family Support	Non COVID-19 Cost Pressure	Increased demand on temporary accommodation (non-COVID-19)	0.054
Safeguarding and Family Support	Non COVID-19 Cost Pressure	Increase in Short Breaks activities	0.097
Safeguarding and Family Support	Non COVID-19 Cost Pressure	Legal costs from increased care proceedings (non-COVID-19)	0.344
Safeguarding and Family Support	Non COVID-19 Cost Pressure	Pressure against Clinical posts, due to structural shortfall in core budget	0.026
Safeguarding and Family Support	Non COVID-19 Cost Pressure	Overtime paid to staff to perform additional duties during the Ofsted inspection	0.016
Safeguarding and Family Support	Non COVID-19 Cost Pressure	Pressure against independent fostering agency and residential placements, due to delays to planned transformation work to redirect and reduce placement numbers, as a result of Covid. Overspends partially offset by underspends against joint agency provision and permanency placements.	1.021
Safeguarding and Family Support	Underspend	Application of placements contingency budget	(0.500)
Learning and Schools	Non COVID-19 Income Pressure	Reduction in purchase of annual service packages form schools (pre-COVID 19)	0.132
Learning and Schools	Underspend	Staff vacancies in school support services	(0.017)
Learning and Schools	Underspend	Potential underspend against the Universal Free School Meals budget as a result of pupils being at home	(0.781)
Learning and Schools	Underspend	Paused implementation of growth for Bright Start outreach workers due to cost pressures in the Council	(0.120)
Learning and Schools	Underspend	Forecast underspend against the Holiday Hunger budget	(0.053)
Learning and Schools	Non COVID-19 Cost Pressure	There is an ongoing base budget pressure relating to the council's Post-16 bursary, previously funded from a balance of one-off funding.	0.070
Learning and Schools	Non COVID-19 Cost Pressure	Ongoing base budget pressure in relation to Holloway Pool	0.060
Learning and Schools	Non COVID-19 Cost Pressure	Legal costs in relation to SEND appeals	0.024
Learning and Schools	Non COVID-19 Cost Pressure	Increase in demand for school uniform grants	0.020
Employment, Skills and Culture	Underspend	Early delivery of saving from flexible retirements	(0.020)
Youth and Communities	COVID-19 Additional Cost	Additional COVID-19 cost risks in the division	0.450
Safeguarding and Family Support	COVID-19 Additional Cost	Legal costs in relation to an increase in emergency applications for child protection orders	0.150
Safeguarding and Family Support	COVID-19 Additional Cost	Agency staff recruited to provide additional support to the Emergency Duty service as a result of COVID-19	0.008
Safeguarding and Family Support	COVID-19 Additional Cost	Additional independent reviewing officer for 6 months	0.050
Safeguarding and Family Support	COVID-19 Additional Cost	Increase in allowance for carers by £20 per week until 31 August due to increased costs of caring for young people while they are at home	0.059
Safeguarding and Family Support	COVID-19 Additional Cost	Additional financial support provided to care leavers through the summer. There is the potential to meet £54k of this cost through s106 funding.	0.093
Safeguarding and Family Support	COVID-19 Additional Cost	Nursing costs in relation to children discharged from hospital during COVID-19 lockdown	0.027
Safeguarding and Family Support	COVID-19 Additional Cost	Increase in demand for crisis payments as more disabled children are remaining at home due to COVID-19 and potential additional care support to clients	0.071
Safeguarding and Family Support	COVID-19 Additional Cost	Delay to moving families out of temporary accommodation due to COVID-19	0.064
Safeguarding and Family Support	COVID-19 Additional Cost	Additional COVID-19 cost risks in the division	0.593
Learning and Schools	COVID-19 Additional Cost	Provision of home learning packs for children and young people at home who do not have access to IT	0.018
Learning and Schools	COVID-19 Loss of Income	Estimated loss of parental income in Children's Centres due to a significant reduction in children accessing provision due to COVID-19	2.422
Learning and Schools	COVID-19 Additional Cost	Estimated cost of the provision of Provision of food vouchers to children who are eligible for the Early years Pupil Premium	0.026
Learning and Schools	COVID-19 Additional Cost	Purchase of PPE for Children's Centres	0.007
Learning and Schools	COVID-19 Loss of Income	Loss of curriculum income in the SEN transport service	0.096
Learning and Schools	COVID-19 Additional Cost	Additional support to Mother Tongue Supplementary Schools over the summer	0.030
Learning and Schools	COVID-19 Loss of Income	Loss of income in relation to school absences	0.032
Learning and Schools	COVID-19 Additional Cost	Cost of providing free school meals during autumn half-term and on the additional inset days in the run up to Christmas	0.180
Learning and Schools	COVID-19 Additional Cost Risk	Additional COVID-19 cost risks in the division	1.238
Learning and Schools	COVID-19 Loss of Income Risk	Additional COVID-19 income risks in the division	0.175
Partnerships and Service Support	COVID-19 Loss of Income	Estimated loss of income at Cardfields and the Laycock Centre as a result of COVID-19	0.695
Partnerships and Service Support	COVID-19 Additional Cost	Purchase of 400 laptops / Chromebooks for home learning for children without access to IT kit at home and for Children in Need to enable them to stay in contact with social workers	0.125
Partnerships and Service Support	COVID-19 Additional Cost	Additional costs of cleaning BSF schools due to COVID-19 (Council share)	0.083
Partnerships and Service Support	COVID-19 Additional Cost Risk	Additional COVID-19 cost risks in the division	0.150
Employment, Skills and Culture	COVID-19 Loss of Income	Estimated loss of income in the Arts Service due to COVID-19	0.084
Employment, Skills and Culture	COVID-19 Loss of Income	Estimated loss of income in Libraries, including the Education Library Service, due to COVID-19	0.171
Employment, Skills and Culture	COVID-19 Additional Cost	Provision of reading support to children who are at home	0.006
Employment, Skills and Culture	COVID-19 Additional Cost	Estimated cost of 50 Chromebooks for vulnerable adults	0.015
Total CES			7.396
<i>Of which CV-19 pressures</i>			<i>7.118</i>
ADULT SOCIAL SERVICES			
Integrated Community Services	COVID-19 Additional Cost	Adult Social Care – workforce pressures	0.878
Integrated Community Services	COVID-19 Additional Cost	COVID-19 Hospital Discharge Service Placements	6.907
Integrated Community Services	COVID-19 External Funding	COVID-19 Hospital Discharge Service Placements Costs: Assumed income from NHS to the end of August 2020	(6.907)
Integrated Community Services	Underspend	Memory Cognition, Physical Support Placements and Mental Health	(0.020)
Integrated Community Services	COVID-19 Additional Cost	Adult Social Care – supporting the market	2.006

Appendix 1: 2020/21 General Fund Key Variances - Month 8

Division	Type of Variance	Description	Over/(Under) Spend Month 8 £m
Learning Disabilities	Non COVID-19 Cost Pressure	Additional care packages in LD to replace day services	0.545
	COVID-19 External Funding	Infection Control Grant	(1.830)
In House Services	COVID-19 Additional Cost	Adult Social Care – workforce pressures	0.387
Integrated Community Services	COVID-19 Additional Cost	Adult Social Care - Personal Protective Equipment (PPE)	2.075
Integrated Community Services	COVID-19 Additional Cost	Adult Social Care - other	0.028
Integrated Community Services	COVID-19 Loss of Income	Reduction in service user contributions to packages of care	1.096
In House Services	Underspend	Impact of COVID-19 on In-House Day Services	(0.092)
In House Services	Non COVID-19 Cost Pressure	Reablement Staffing	0.044
Strategy & Commissioning	Non COVID-19 Cost Pressure	Integrated Community Equipment Service Pooled Budget	0.058
Strategy & Commissioning	Underspend	Commissioning Staffing Vacancies	(0.127)
Strategy & Commissioning	Non COVID-19 Cost Pressure	Intermediate Care Staffing	0.022
Adult Social Care	Non COVID-19 Cost Pressure	Adult Social Care Management Costs	0.033
Total Adult Social Services			5.103
<i>Of which CV-19 pressures</i>			<i>5.185</i>
Total People			12.499
<i>Of which CV-19 pressures</i>			<i>12.303</i>
PUBLIC HEALTH			
Children & Young People	Underspend	Trauma Informed Practice in Schools project funding will be allocated next financial year.	(0.033)
Other Public Health	Underspend	Efficiencies in the Public Health grant uplift	(0.664)
Sexual Health	Underspend	Activity has considerably dropped this year which has resulted in LBI paying less to providers. The service also received £321k in Prep funding this year. The department are currently in the process in negotiations with the provider on contract variation which will be based on activity.	(0.963)
Substance Misuse	Underspend	Procurement efficiencies delivered additional savings.	(0.163)
Public Health	COVID-19 Additional Cost	Mainly due to an increase in online access to STI testing and treatment and online contraception	0.393
Total Public Health			(1.430)
<i>Of which CV-19 pressures</i>			<i>0.393</i>
RESOURCES DIRECTORATE			
Financial Operations	COVID-19 Loss of Income	Loss of income from Assembly Hall events and registrars services (e.g. weddings) relating to cancellation of previously booked events and lack of new bookings as well as emergency assistance grant.	1.267
Financial Operations	COVID-19 Additional Cost	Potential Assembly Hall re-opening costs: Air Handling System/Power Upgrade/technological/IT modification	0.235
Financial Operations	COVID-19 Additional Cost	Additional overtime/salary related expenditure incurred due to extra support and assistance provided to vulnerable and self-isolating people and communities at large	0.291
Financial Operations	COVID-19 Additional Cost	Crisis payments are being made to local residents to support people who are struggling to buy the basics (net of specific government grant funding)	0.595
Digital Services	COVID-19 Additional Cost	Upgrading of IT infrastructure due to increased home working and additional support and maintenance costs. This is net of assumed funding from earmarked reserves for non COVID-19 related IT project costs.	1.987
Financial Operations	COVID-19 Loss of Income	Loss of court costs income due to court activities being closed and no hearings taking place	0.700
Financial Operations	COVID-19 Additional Cost	WFH, ICT and Office Equipment support	0.500
Law and Governance	COVID-19 Loss of Income	Loss of legal income from planning and property services	0.119
Resources Others (department as a whole)	Underspend	Includes corporate support for legal case management system	(0.219)
Total Resources			5.475
<i>Of which CV-19 pressures</i>			<i>5.694</i>
Directorates Total			33.177
<i>Of which CV-19 pressures</i>			<i>39.405</i>
CORPORATE			
We are Islington	COVID-19 Additional Cost	Estimated additional costs of running the 'We are Islington' support service that not reflected in directorate forecasts	0.417
London Mortality Management	COVID-19 Additional Cost	Estimated pressure in relation to mortality management costs allocated across London councils	1.082
Re-profiled savings (non COVID-19 related)	Non COVID-19 Cost Pressure	Re-profiling of the 3-year saving plan following review at the end of the previous financial year	2.780
Re-profiled savings (COVID-19 related)	COVID-19 Additional Cost	Further re-profiling of the 3-year savings plan to reflect the impact of COVID-19	2.175
Undeliverable savings	Non COVID-19 Cost Pressure	Historical savings target that is no longer considered deliverable	0.968
Corporate Financing Account	Underspend	Estimated one-off underspend on the corporate financing budget, in part due to COVID-19 related slippage in the capital programme	(1.000)
Contract inflation	Underspend	Underspend on assumed contract inflation, of which £0.500m ongoing and £0.750m one-off in nature	(1.250)
Vacancy factor	Underspend	Agreed vacancy factor management action across the council with effect from 1 July 2020 (9 months part-year effect), excluding services where vacancies have to be covered for safeguarding or service performance reasons	(2.385)
Reserve movements	Non COVID-19 Cost Pressure	Budget pressure in relation to previously assumed drawdown from the Housing Benefit reserve that now needs to be maintained in reserves in light of COVID-19 related budget pressures over the medium term	1.409
Total Corporate Items			4.196
<i>Of which CV-19 pressures</i>			<i>3.674</i>
IN-YEAR GENERAL FUND			37.373
<i>Of which CV-19 pressures</i>			<i>43.079</i>
COVID-19 Collection Fund Losses			11.814
OVERALL GENERAL FUND			49.187
<i>Of which CV-19 pressures</i>			<i>54.893</i>
COVID-19 Grant (net of amount applied in 2019/20)			(26.043)
SFC Compensation Full Year Estimate			(15.777)
Assumed Tax Guarantee Scheme Compensation			(8.860)
Transfer to COVID-19 Reserve			1.493
Unplanned Transfer from GF Balances			0.000
FORECAST NET GENERAL FUND			0.000