

## Appendix 1

### Commissioning Models Table

Model	Benefits	Issues / Concerns
<p><b>Network Model</b> - this is the current model of delivery which will be reviewed</p>	<ul style="list-style-type: none"> <li>• One member of staff to pull together work across all providers with clear structures and processes</li> <li>• Gives an element of independence from the network and can see the bigger picture</li> <li>• Providers feed into a central point but still make day to day decisions on their own services</li> </ul>	<ul style="list-style-type: none"> <li>• There can be confusion over what is the co-ordinators responsibility and what is a service managers</li> <li>• The co-ordinator is not a manager, nor do they oversee the network and therefore decision making sits with the individual organisation leads</li> <li>• Whilst knowledge is shared, staffing and other skills are not shared amongst the network</li> <li>• There are multiple clinical governance but no lead</li> </ul>
<p><b>Consortium</b></p>	<ul style="list-style-type: none"> <li>• Providers will share the same objectives</li> <li>• Providers will pool resources</li> <li>• It can offer new opportunities for staff</li> <li>• The CAMISH 'brand' will reduce confusion amongst young people</li> </ul>	<ul style="list-style-type: none"> <li>• If one provider is not performing well, all members of the consortium are responsible, this is particularly relevant for any finances that are not part of a block payment</li> <li>• Decision making may be slower due to the number of parties involved, this may include decisions not being made due to no consensus</li> <li>• Will need structure and a solid framework</li> </ul>
<p><b>Lead Provider</b></p>	<ul style="list-style-type: none"> <li>• Quicker decision making process</li> <li>• Lead provider carries the risk rather than risk being shared across several providers</li> </ul>	<ul style="list-style-type: none"> <li>• Commissioning have less control if something goes wrong with a subcontracted service. The lead provider will be responsible for any action as a result of under-performance</li> <li>• We may limit the number of providers bidding and lose the successful collaboration we have made so far</li> <li>• This would support the option of streamlined governance, IT and policies and processes as highlighted in the JTAI.</li> <li>• Lead provider carries the risk rather than risk being shared across several providers</li> </ul>