

APPENDIX H: Pay Policy Statement 2022/2023 in Accordance with the Localism Act 2011

1. Chief Officer Pay scales

The council's Chief Officers as outlined in the Local Government and Housing Act are its Chief Executive, statutory Chief Officers and non-statutory Chief Officers who are defined as:

- A person for whom the head of the authority's paid service is directly responsible
- A person who, as respects all or most of the duties of their post, is required to report directly or is directly accountable to the head of the authority's paid service; and
- Any person who, as respects all or most of the duties of their post, is required to report directly or is directly accountable to the local authority themselves or any committee or sub-committee of the authority; but excludes any person whose duties are solely secretarial or clerical or are otherwise in the nature of support services.

A Deputy Chief Officer, is defined as a person who, as respects all or most of their duties of their post, is required to report directly or is directly accountable to one or more of the statutory or non-statutory chief officers. The same exclusion applies concerning administrative and support staff.

Some senior manager posts which are not Chief Officers for the purposes of reporting under the Localism Act are also paid on this salary scale.

The council's Chief Executive is paid on a spot salary. This is currently £190,087 per annum and represents the figure for the financial year ending 31 March 2022. The pay negotiations for 2021/22 have yet to be agreed and are still ongoing.

The salary scale for Chief Officers comprises five separate salary bands and is locally determined.

Percentage increases in cost of living are applied in line with the national pay negotiations of the Joint Negotiating Committee (JNC) for Chief Officers of Local Authorities.

The job roles for those paid on the Chief Officer pay scale are evaluated using the Hay Job Evaluation Scheme and the conditions of service are in the main those of the JNC with slight local variations agreed by the council's Audit Committee. Any new or amended posts established at this level will be evaluated on the same basis.

Table 1 sets out details of the Chief Officer posts as defined under the Act that are paid on the Chief Officer scale effective from 1 April 2021 and the pay band which applies to each post.

Table 1 – Chief Officer Pay Bandings

Grade	Pay Banding £	Number of points in pay banding including threshold point	Job role
CO1	117,624-141,480	10	Corporate Director of Environment Corporate Director of Resources Corporate Director of Children’s Services Corporate Director of Homes & Neighbourhoods Partnership Director of Fairer Together Corporate Director of Community Wealth Building
CO2	106,497-120,447	7	Director of Law and Governance Director of Human Resources Director of Finance Director of Digital Services Director of New Build Director of Housing Property Services Director of Housing Needs and Strategy Director of Homes and Community Safety Director of Safeguarding and Family Support Director of Integrated & Strategic Commissioning Director of Young Islington Director of Learning and Culture Director of Adult Social Care Director of Public Protection Director of Environment & Commercial Operations Director of Climate Change and Transport Director of Early Intervention & Prevention Director of Inclusive Economy & Jobs Director of Corporate Landlord Services Director of Planning Director of Public Health*

CO3	89,646-106,029	7	
CO4	76,170-92,691	7	Director of Communications and Change

Posts marked with an asterisk (*) are on NHS terms and conditions following a TUPE transfer, but are indicated for completeness within the band that most closely matches their NHS band grade.

In addition, there is a small number of posts that meet the definition of 'Deputy Chief Officer' as set out in the Local Government and Housing Act that are not at Chief Officer grades. This is because in our hierarchy, there are three post-holders at grades CO2-4 who report directly to the Chief Executive. These posts are evaluated on the Greater London Provincial Council (GLPC) Job Evaluation Scheme and paid in line with the regionally agreed GLPC pay spine.

Senior posts which the council shares with another organisation in a shared service or other joint arrangement (e.g. the joint Director of Public Health with the London Borough of Camden) are only included in this statement if the post holders are employed by Islington Council.

2. Pay ratios

The council is committed to tackling income inequality as a means of ensuring a fairer Islington and is setting an example to other local employers by reducing the pay differential between the lowest and highest paid employees.

The council is a London Living Wage employer and also works with other local employers and its own contractors to ensure that the London Living Wage is the minimum pay to their staff.

The information below describes the pay ratio between the council's highest paid employee (the Chief Executive who is on a salary of £190,087 per annum figure worked out as 1 September 2021) and other staff by reference to the following:

- (i) The numerical difference between the highest and lowest paid employees
- (ii) The mode (most common salary)
- (iii) The median (mid -point between highest and lowest salaries) and
- (iv) The mean average (the total amount of remuneration paid to employees divided by the number of employees)

Table 2 - Pay Ratios

Reference Point		Annual Salary	Ratio to highest paid employee salary
i)	lowest paid full time council employee – London Living Wage £11.05 per hour	£20,167	1:9.42
ii)	Most common salary paid to a council employee (the mode)	£33,474	1:5.68
iii)	Mid -point between the highest and lowest salaries (the median)	£35,949	1:5.29
iv)	Average salary (the mean)	£37,803	1:5.03

The Islington Fairness Commission, set up by the council in June 2010 to look into how to make the borough a fairer place, produced its final report in June 2011. This report recommended that the pay ratio between the highest and lowest salaries should be no more than 1:10. This was adopted as policy by the council in its Corporate Strategy. The current pay ratio at 31 January 2022 is 1:9.42. This is below the recommended ratio between the highest and lowest salary (1:10).

* Election duty fees which may be received by the Chief Executive in their role as returning officer are not included as these do not arise in every year and are variable.

3. Recruitment of Chief Officers

Recruitment to all Corporate Director and Director posts is the responsibility of the Personnel Sub-Committee as set out in the Council's Constitution and covered by the requirements of the council's Officer Employment Procedure. The appointment of the Chief Executive is subject to the approval of the full Council.

The starting salary level of such officers is also agreed by the Personnel Sub-Committee. This ensures that elected councillors are accountable for the salaries of these senior appointments and that they are made in a transparent way without delay to appointment processes.

New entrants to the council are generally appointed to the first point of the pay scale. Only in exceptional circumstances, such as the need to match a candidate's existing salary are appointments made above the first point of the salary scale. All new entrants to the council are placed on a probationary period of six months, regardless of previous local government service, including senior staff. During this time, the new recruit is expected to demonstrate their suitability for their job role. Failure to do so could lead to their appointment being terminated. Employees who successfully complete their probationary period are entitled to a salary increment, if it would

otherwise mean that they would have to wait more than twelve months for their next salary increment.

On occasion, individuals are appointed on an interim basis to cover a vacant Chief Officer post, whether directly employed or engaged through an agency or as a contractor. The council takes a proactive and stringent approach to ensuring that all arrangements are lawful, follow procurement rules, represent value for money and properly reflect the substance of the relationship between the council and the individual concerned.

4. Pension Arrangements

All council employees up to 75 years of age and who have a contract for at least three months service have the right to join the Local Government Pension Scheme (LGPS) other than those on NHS terms and conditions. There is however, a right to opt out of the scheme and employees can make their own private pension arrangements.

The LGPS is a contributory scheme, whereby the employee contributes to the scheme from his or her own salary. Employees will contribute 5.5% - 12.5% of their salaries according to the figures set out in table 3 below in 2021/2022. The salary bandings are reviewed annually.

Table 3 – Employee Contribution Rates (2021/2022)

Whole time salary	Employee Contribution Rate (% of salary)
Up to £14,600	5.5
£14,601 to £22,900	5.8
£22,901 to £37,200	6.5
£37,201 to £47,100	6.8
£47,101 to £65,900	8.5
£65,901 to £93,400	9.9
£93,401 to £110,000	10.5
£110,001 to £165,000	11.4
More than £165,001	12.5

Employers' contributions to the LGPS vary to ensure that the benefits under the scheme are properly funded, and are set independently. Full details are available on the LGPS website.

The Council's Flexible Retirement Policy allows employees aged 55 and over who are members of the Local Government Pension Scheme (LGPS) to apply to reduce their working hours or pay grade (stepping down) and to draw pension benefits accrued up until the transfer to flexible retirement.

Where an employee is in receipt of a pension from the council and obtains a job with another local authority or any other employer who participates in the LGPS, they are obliged to notify the council and their pension will then be adjusted so that they are not (with the new job and the pension) drawing more than their original salary.

The NHS scheme is a contributory one and scheme members contribute to the scheme from his or her own salary. Contribution rates from 2015/2016 until 2021/2022 range from 5% for those on a salary of up to £15,431.99 to 14.5% for employees earning £111,377.00 and over. These rates are subject to review by Government with the employer's contributions also determined by the Government.

Islington Council also has a number of employees who are paid on the Soulbury Committee salary scales. This group is mainly made up of professional Educational Psychologists. They report to the Direct of Learning and Schools in the People Services Department. For the period commencing 1 April 2020 the member pay contribution rate was 7.4% for a salary up to £28,309.99 per annum to 11.7% for a salary over £81,662 per annum.

5. Additional Payments

The council recognises that in certain, limited circumstances additional payments may need to be attached to particular posts because of recruitment difficulties or particular employees may need to be remunerated or awarded an additional payment above that of their normal pay scale either for exceptional performance or additional work undertaken. Such payments must be authorised in advance by senior management and details of the nature of and eligibility for those payments which may be made to Chief Officers on the Chief Officer scale are given in table 4 below.

Table 4 - Allowances

Type of allowance	Reason for Payment	Eligible Group
Honorarium payments	Undertaking additional work or project	All employees
Market Factor Supplement	To attract and retain employees with specialist skills in a competitive job market.	All employees in posts that are demonstrated to be hard to recruit to in accordance with the council's Market

		Supplements Policy.
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The Corporate Director of Resources post attracted an allowance of £10,275 for statutory duties as the Council's s.151 officer.

The Corporate Director of People post attracted a Market Factor Supplement of £2,500 during the 2021/22 year.

The Director of IT and Digital Services post attracted a Market Factor Supplement of £5,000 during the 2021/22 year.

Any new honorarium payments to Chief Officers must be agreed by the Chief Executive in consultation with the Chair of the Audit Committee.

There are other allowances payable to designated employees related to their job role, for example call-out or standby allowances. Chief Officers do not receive such payments other than those stated above and the council does not make bonus payments to Chief Officers.

Where council officers undertake special duties in relation to the council's election functions, any fees in respect of these duties are paid in addition to their normal remuneration. The rate for these duties is in line with the London Council's Leaders' Committee's published Scale of Returning Officers' Fees and Expenses.

Council officers designated as Local Area Liaison Officers to undertake responsibilities under the council's emergency planning Crisis Response Plan in the event of an incident occurring in the borough, may be paid a fixed allowance in respect of this responsibility. See the council's website for further details.

6. Hours of work

The basic full time hours of work for council employees are 35 per week. Employees on grades below that of senior officers, who work more than 35 hours per week may claim overtime for additional hours worked, if authorised.

The minimum basic working week for senior officers is 35 a week and additional hours worked above 35 per week per week attract neither payment in respect of overtime nor time off in lieu. Senior officers are required to undertake reasonable hours of work as necessary to perform the duties of their post. This may involve evening and weekend working.

7. Annual and other leave arrangements

Annual leave plays an important part of the council's commitment to work-life balance. The Chief Executive and senior officers of the council on Chief Officer Pay and conditions are entitled to 27 days annual leave and after five years' continuous local government service a further 5 days. Other employees receive 25 days' annual leave with an additional five days after five years' service. All employees in addition to annual leave receive five privilege days and eight bank holidays per year. Adjustments had been made during the COVID-19 pandemic to allow (by exception) employees who have been unable to take all of their annual leave entitlement because of their work in delivering the council's response to Covid-19 to carry forward up to four weeks (20 working days) to the new financial year (2021/2022). From 1 April 2022, the council will return to allowing carry-over of 5 days with any additional days agreed by exception with formal sign-off.

8. Benefits

To maintain employee engagement, the council recognises, particularly in the current financial climate, that it is important to reward and motivate staff through other non-salaried means. The council promotes a range of benefits which all staff, irrespective of grade, can access. These include childcare vouchers and a tax-free bicycle scheme. There are also a number of discounted benefits which are open to all employees, such as discounted gym membership which is provided at no cost to the council.

9. Leaving the Council

Employees who voluntarily resign from the council are not entitled to a termination payment.

Employees who are made redundant are entitled to a redundancy payment based on the statutory redundancy scheme with regards the calculation of the number of week's redundancy pay but, as sanctioned in the Local Government (Early Termination of Employment) Discretionary Compensation Regulations, actual salary is used rather than the statutory maximum of £544 per week.

In exceptional circumstances, the Council may exercise its powers under the above-mentioned Regulations and award a discretionary payment to senior staff in line with the council's discretionary termination compensation policy, for those whose employment is terminated by reason of redundancy or in the interests of the efficiency of the service, including early retirement.

The following factors will be taken into account when deciding whether to award a compensatory payment under these Regulations and, if a compensatory payment is made, the amount of that payment:

- Individual financial and other personal circumstances
- The council's interests, including corporate and service imperatives
- The council's fiduciary duty, including its duty to protect the interests of council tax payers and to exercise prudence and propriety
- Overall work record of the employee, including performance, attendance, length of service, level of responsibility and disciplinary record.
- Any other factor relevant to the individual case.

Where a Chief Officer's contract is terminated in the interests of the efficient exercise of the Authority's functions, they are contractually entitled to six months' notice or may be paid in lieu of notice where their contract provides for this.

The Audit Committee (or its Personnel Sub-Committee) will hear representations in respect of the termination of a Corporate Director or Director's employment in accordance with the Officer Employment Procedure Rules.

In the case of the Chief Executive, the Audit Committee (or its Personnel Sub-Committee) will approve the early retirement of the post holder and agree the award of any discretionary payments in connection with such retirement or redundancy in line with the policy outlined above. No such discretionary payments were made.

The Audit Committee (or its Personnel Sub-Committee) will also approve any payment funded by the council (excluding pension strain) in line with the policy outlined above to any other officer which exceeds £100,000. This ensures that elected councillors are accountable for payments made in these circumstances without delay to finalising arrangements. No such payments were made in the financial year 2021-2022.

10. Returning to work for the council after leaving

Employees who leave the council voluntarily without a severance payment are free to apply for jobs that are advertised at their discretion.

Employees who leave the council with a redundancy payment and subsequently apply and are successful for a position within the council must repay any redundancy payment, if the appointment is within four weeks of their termination date. If the appointment start date is longer than four weeks, the employee can return to work in the position offered but in accordance with the Redundancy Modification Orders, will lose their contractual rights to have their continuous service recognised for all purposes.

Employees who leave the council with an enhanced severance package will not normally be re-employed or engaged under a contract for services for a period of two years.

Employees who leave the council on ill-health retirement with the possibility of a return to work under the Local Government Pension Scheme Regulations or who are granted early retirement will be considered on a case by case basis depending upon the circumstances and having due regard to their termination package.