

**Appendix A: Medium-Term Financial Strategy 2025/26 to 2029/30**

	2024/25	2025/26					2026/27				2027/28				2028/29				2029/30			
	Budget	Virements	Growth	Other Base Budget Adjs.	Savings	Estimate	Growth	Other Base Budget Adjs.	Savings	Estimate	Growth	Other Base Budget Adjs.	Savings	Estimate	Growth	Other Base Budget Adjs.	Savings	Estimate	Growth	Other Base Budget Adjs.	Savings	Estimate
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Adult Social Care	57.067	0.735	6.555	0.696	(2.706)	62.346	5.538	(0.600)	(0.144)	67.140	6.049	(0.025)	(1.518)	71.646	6.593	(0.365)	(0.253)	77.621	7.170	0.000	(0.253)	84.538
Chief Executive's Directorate	0.052	0.006	0.000	0.000	0.000	0.059	0.000	0.000	0.000	0.059	0.000	0.000	0.000	0.059	0.000	0.000	0.000	0.059	0.000	0.000	0.000	0.059
Children and Young People	81.854	0.298	0.630	(1.278)	(1.412)	80.092	0.711	(1.474)	(1.315)	78.014	0.630	(0.050)	(1.750)	76.844	0.740	(0.050)	(0.680)	76.854	0.740	(0.050)	(0.080)	77.464
Communities, Strategy and Change	13.860	0.333	0.060	(0.020)	(0.903)	13.330	(0.025)	0.000	(0.553)	12.752	0.000	0.000	(1.089)	11.663	0.000	0.000	(0.775)	10.888	0.000	0.000	0.000	10.888
Community Wealth Building	17.655	0.310	0.000	(0.075)	(0.275)	17.615	0.000	(0.290)	(0.114)	17.211	0.000	0.000	(0.014)	17.197	0.000	0.000	0.000	17.197	0.000	0.000	0.000	17.197
Environment and Climate Change	(10.042)	(0.754)	0.090	(0.311)	(0.999)	(12.017)	0.500	0.000	(0.940)	(12.457)	0.500	0.000	(0.219)	(12.176)	0.500	0.000	0.000	(11.676)	0.500	0.000	0.000	(11.176)
Homes & Neighbourhoods	13.081	0.423	7.383	0.857	(0.132)	21.612	5.337	0.000	(0.037)	26.912	2.515	(0.065)	(0.007)	29.355	2.563	0.000	0.000	31.918	0.690	0.000	0.000	32.608
Public Health (net nil as wholly grant funded)	0.000	0.000	0.000	0.060	(0.060)	0.000	0.000	0.000	(0.004)	(0.004)	0.000	0.000	(0.004)	(0.008)	0.000	0.000	0.000	(0.008)	0.000	0.000	0.000	(0.008)
Resources	33.007	3.552	1.307	(0.500)	(1.294)	36.072	0.496	(0.250)	(1.445)	34.873	0.281	(0.150)	(0.050)	34.954	0.000	0.000	0.000	34.954	0.000	0.000	0.000	34.954
Central Costs	53.172	(4.240)	25.724	(10.732)	(6.400)	57.524	21.244	(4.793)	(6.400)	67.575	17.420	(0.163)	(11.800)	73.032	15.468	(0.120)	0.000	88.380	15.504	0.000	0.000	103.884
<b>NET COST OF SERVICES</b>	<b>259.705</b>	<b>0.664</b>	<b>41.748</b>	<b>(11.302)</b>	<b>(14.181)</b>	<b>276.633</b>	<b>33.801</b>	<b>(7.407)</b>	<b>(10.952)</b>	<b>292.075</b>	<b>27.395</b>	<b>(0.453)</b>	<b>(16.451)</b>	<b>302.566</b>	<b>25.864</b>	<b>(0.535)</b>	<b>(1.708)</b>	<b>326.187</b>	<b>24.604</b>	<b>(0.050)</b>	<b>(0.333)</b>	<b>350.408</b>
General Contingency	5.000			1.066		6.066				6.066				6.066				6.066				6.066
Corporate Contingency (Known Pressures)	3.596			(0.533)		3.063	3.000			6.063	3.000			9.063	3.000			12.063	3.000			15.063
Transfer to/(from) Earmarked Reserves	7.652			1.144		8.796		(5.983)		2.813				2.813				2.813				2.813
Transfer to/(from) General Balances	0.000			0.000		0.000				0.000				0.000				0.000				0.000
Non-Specific Grants	(1.292)	(0.664)		(6.617)		(8.573)		3.362		(5.211)				(5.211)				(5.211)				(5.211)
<b>NET BUDGET REQUIREMENT</b>	<b>274.661</b>	<b>0.000</b>	<b>41.748</b>	<b>(16.242)</b>	<b>(14.181)</b>	<b>285.986</b>	<b>36.801</b>	<b>(10.028)</b>	<b>(10.952)</b>	<b>301.806</b>	<b>30.395</b>	<b>(0.453)</b>	<b>(16.451)</b>	<b>315.297</b>	<b>28.864</b>	<b>(0.535)</b>	<b>(1.708)</b>	<b>341.918</b>	<b>27.604</b>	<b>(0.050)</b>	<b>(0.333)</b>	<b>369.140</b>
Revenue Support Grant	(30.412)			(0.572)		(30.984)				(30.984)				(30.984)				(30.984)				(30.984)
Business Rates Baseline	(82.453)			(1.516)		(83.969)				(83.969)				(83.969)				(83.969)				(83.969)
(Top-up)/Tariff	(10.636)			0.286		(10.350)				(10.350)				(10.350)				(10.350)				(10.350)
<b>SETTLEMENT FUNDING ASSESSMENT</b>	<b>(123.501)</b>	<b>0.000</b>	<b>0.000</b>	<b>(1.802)</b>	<b>0.000</b>	<b>(125.303)</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>(125.303)</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>(125.303)</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>(125.303)</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>(125.303)</b>
Additional business rates related income	(28.100)			(0.794)		(28.894)				(28.894)				(28.894)				(28.894)				(28.894)
Collection Fund (Surplus)/Deficit:																						
- Business Rates	(7.187)			4.368		(2.819)		2.819		0.000				0.000				0.000				0.000
- Council Tax	2.348			(5.512)		(3.164)		3.164		0.000				0.000				0.000				0.000
<b>COUNCIL TAX REQUIREMENT</b>	<b>118.221</b>	<b>0.000</b>	<b>41.748</b>	<b>(19.982)</b>	<b>(14.181)</b>	<b>125.806</b>	<b>36.801</b>	<b>(4.045)</b>	<b>(10.952)</b>	<b>147.610</b>	<b>30.395</b>	<b>(0.453)</b>	<b>(16.451)</b>	<b>161.100</b>	<b>28.864</b>	<b>(0.535)</b>	<b>(1.708)</b>	<b>187.721</b>	<b>27.604</b>	<b>(0.050)</b>	<b>(0.333)</b>	<b>214.943</b>